



رؤية
VISION 2030
المملكة العربية السعودية
KINGDOM OF SAUDI ARABIA

**Our Vision is
Becoming a Reality**

National Transformation Program's 2022 Annual Report

“Our country is witnessing comprehensive and sustainable development and is now in the second phase of Vision 2030. This phase targets developing new and promising sectors, supporting local content, improving the business environment, empowering citizens and the private sector, and improving implementation efficiency to meet our dear nation’s expectations and aspirations.”



Custodian of the Two Holy Mosques
King Salman Bin Abdulaziz Al Saud

“ God willing, we will make the Kingdom of Saudi Arabia a great nation we all feel proud of. ”



HRH Prince Mohammed Bin Salman Bin Abdulaziz Al Saud
Crown Prince, Prime Minister
Chairman of the Council of Economic and Development Affairs (CEDA)

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A Message from the NTP Committee Chairman

I am pleased to present the 2022 National Transformation Program Annual Report, which highlights the Program's progress toward achieving Saudi Arabia's Vision 2030 goals.

Vision 2030 is a comprehensive plan to transform Saudi Arabia into a global leader. Under the leadership of the Custodian of the Two Holy Mosques and HRH the Crown Prince, the Kingdom has made significant strides toward economic and social development.

We now have government services that are more accessible and available at all times, a thriving economy, and a youthful population driving technological innovation.

The National Transformation Program is today, a reality.

Mohammed Bin Mazyed Al-Tuwaijri
Chairman of the National
Transformation Program Committee
Member of the Council of Economic and
Development Affairs (CEDA)



A Message from the NTP Chief Executive Officer

The National Transformation Program has the distinct honor of being the first Vision Realization Program launched within Vision 2030. The National Transformation Program has the important task of delivering on more than 35% of the goals set out in Vision 2030, which aims to build infrastructure, empower the public and private sectors, and support the non-profit sector. I am honored to share with you the 2022 National Transformation Program Annual Report, which highlights the great efforts made that year.

Since its inception, the National Transformation Program has made significant progress in a variety of sectors, and I'm proud to present the results of our efforts. This success would not have been possible without the hard work and collaboration of the National Transformation Program team, the Vision Realization Offices, and the initiative owners of participating organizations, as well as the support of the esteemed members of the National Transformation Program Committee.

Looking forward, the National Transformation Program shall continue on its transformation journey to achieve the Kingdom's Vision 2030, for a vibrant society, a thriving economy, and an ambitious nation.

Thamir Bin Abdullah Al-Sadoun
CEO of the National Transformation Program



Introduction

The National Transformation Program's 2022 annual report sheds light on its key achievements in judicial services, environmental protection, water and food security, social development, non-profit sector development, society empowerment to enter the labor market, digital transformation, private sector empowerment, and economic partnerships. This report showcases the Program's achievements divided into seven themes and progress towards reaching its KPIs.

NTP in Summary

The National Transformation Program (NTP) aims to develop the necessary infrastructure and create an environment that enables the public, private, and non-profit sectors to achieve Saudi Vision 2030.

NTP is responsible for 35% of Vision 2030 Objectives

34

Strategic Objectives

253

Initiatives

7

Leading Entities

50+

Contributing Entities

NTP's Scope covers 7 Themes

01

1st Theme



Achieve Government
Operational Excellence

02

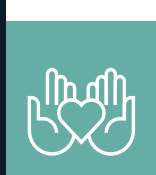
2nd Theme



Ensure Sustainability of Vital
Resources

03

3rd Theme



Social Empowerment and Non-Profit
Sector Development

04

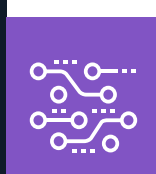
4th Theme



Labor Market Accessibility and
Attractiveness

05

5th Theme



Digital
Transformation

06

6th Theme



Private Sector
Empowerment

07

7th Theme



Development of
Economic Partnerships

NTP Committee Members



H.E Mohammad Al-Tuwaijri
Member of the Council of Economic and Development Affairs, Chairman of the National Transformation Program Committee



H.E Abdulrahman Al-Fadhli
Minister of Environment, Water and Agriculture, Vice- Chairman of the National Transformation Program Committee



H.E Walid Al-Samaani
Minister of Justice



H.E Majid Al-Qasabi
Minister of Commerce



H.E Khalid Al-Falih
Minister of Investment



H.E Majed Al-Hogail
Minister of Municipal, Rural Affairs and Housing



H.E Faisal Al-Ibrahim
Minister of Economy and Planning



H.E Abdullah Al-Swaha
Minister of Communications and Information Technology



H.E Ahmad Al-Rajhi
Minister of Human Resources and Social Development



H.E Hamad Al-Sheikh
Minister of State and Member of Council of Ministers

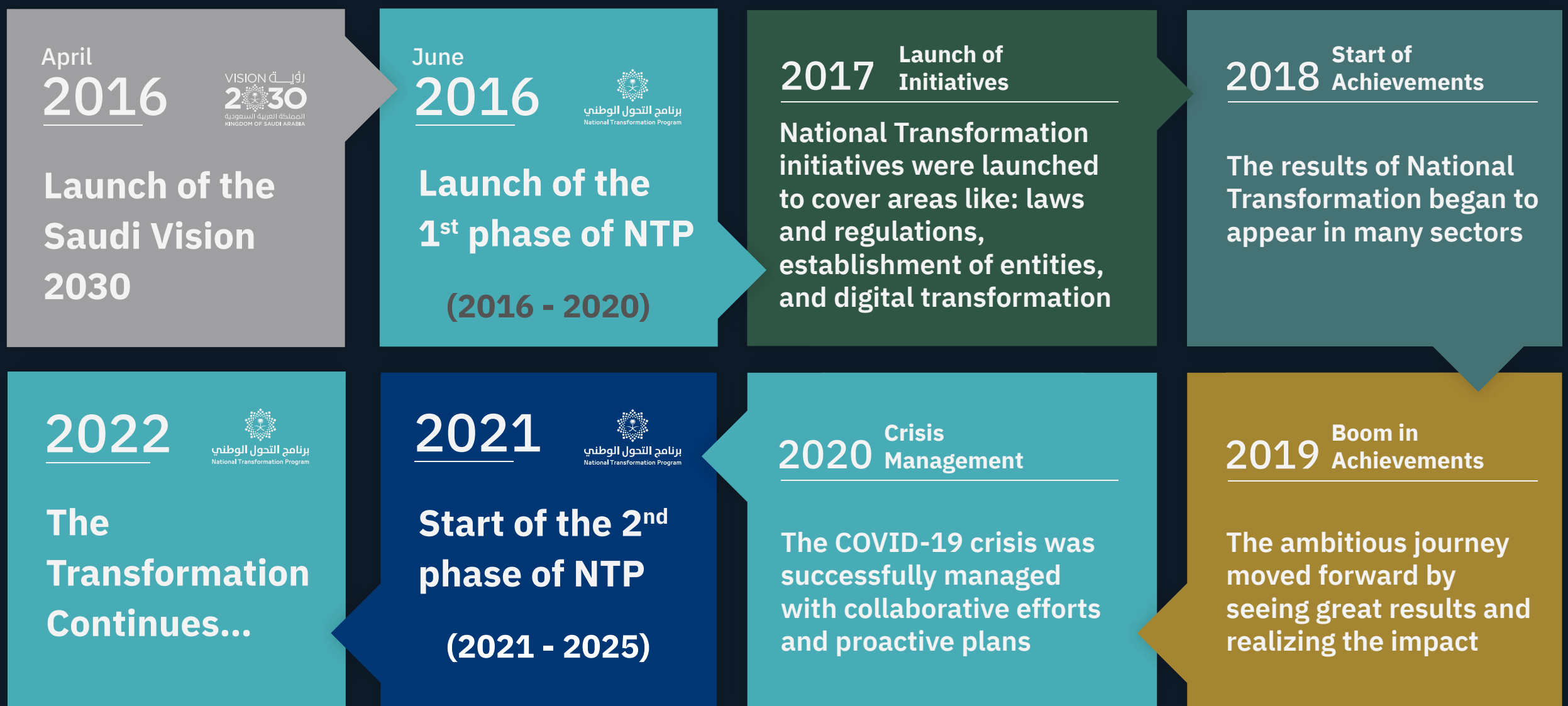


H.E Amr Rajab
Vice-President of Bureau of Experts at the Council of Ministers



H.E Hindi Al-Suhaimi
Assistant Minister of Finance

6 Years of Transformation



Leading Entities of Strategic Objectives



وزارة الاقتصاد والتخطيط
MINISTRY OF ECONOMY & PLANNING



وزارة البيئة والمياه والزراعة
Ministry of Environment Water & Agriculture



وزارة العدل
Ministry of Justice



وزارة الاستثمار
Ministry of Investment



وزارة التجارة
Ministry of Commerce



وزارة الاتصالات وتقنية المعلومات
MINISTRY OF COMMUNICATIONS AND INFORMATION TECHNOLOGY



Human Resources and Social Development

Contributing Entities



وزارة الإعلام
Ministry of Media



وزارة النقل والخدمات اللوجستية
Ministry of Transport and Logistic Services



المملكة العربية السعودية
هيئة الخبراء
Bureau Of Experts At The Council Of Ministers



هيئة الحكومة الرقمية
Digital Government Authority



هيئة الاتصالات والفضاء والتقنية
Communications, Space & Technology Commission



SDAIA
الهيئة السعودية للبيانات والذكاء الاصطناعي
Saudi Data & AI Authority



الهيئة العامة للغذاء والدواء
Saudi Food & Drug Authority



الهواصفات السعودية
Saudi Standards



الهيئة العامة للتجارة الخارجية
Saudi General Authority of Foreign Trade



منشآت
monsha'at
الهيئة العامة للمنشآت الصغيرة والمتوسطة
Small & Medium Enterprises General Authority



الهيئة العامة للإحصاء
General Authority for Statistics



APD
The Authority of People with Disability



تقييم
TAQEEM
الهيئة السعودية للمقيمين المعتمدين
Saudi Authority for Accredited Valuers



الهيئة السعودية للملكية الفكرية
Saudi Authority for Intellectual Property



هيئة المحتوى المحلي والمشتريات الحكومية
Local Content & Government Procurement Authority



أوقاف
الهيئة العامة للأوقاف
GENERAL AUTHORITY FOR AWQAF



الهيئة العامة للأمن الغذائي
General Food Security Authority (GFSA)



المؤسسة العامة لتحلية المياه المالحة
Saline Water Conversion Corporation (SWCC)



المؤسسة العامة للري
Saudi Irrigation Organization
المملكة العربية السعودية



المركز الوطني للتنافسية
NATIONAL COMPETITIVENESS CENTER
تيسير | TAYSEER



المركز السعودي للأعمال
Saudi Business Center



مركز الإقامة المميزة
PREMIUM RESIDENCY CENTER



انفاذ
infath
مركز الإنفاذ والتقصية
National Center for Infaath



تنبؤ
Shaml
National Center for Meteorology



المركز الوطني للرقابة على الالتزام البيئي
National Center for Environmental Compliance
المملكة العربية السعودية



المركز الوطني لتنمية الحياة الفطرية
National Center for Wildlife
المملكة العربية السعودية



المركز الوطني للأرصاد
National Center for Meteorology
المملكة العربية السعودية



المركز الوطني لإدارة النفايات
National Center for Waste Management
المملكة العربية السعودية



المركز الوطني لتنمية الغطاء النباتي ومكافحة التصحر
National Center for Vegetation Cover Development & Combating Desertification
المملكة العربية السعودية



المركز الوطني لكفاءة وترشيد المياه
NATIONAL WATER EFFICIENCY AND CONSERVATION CENTER
MAEE
مائي



مركز التدريب العدلي
JUDICIAL TRAINING CENTER



مصالحة
mosalha



مركز تهيئة الدعاوى
Case Preparation Center



مجلس شؤون الأسرة
FAMILY AFFAIRS COUNCIL



وحدة التحول الرقمي
National Digital Transformation Unit



بنك التنمية الاجتماعية
SOCIAL DEVELOPMENT BANK



هدف
صندوق تنمية الموارد البشرية
HUMAN RESOURCES DEVELOPMENT FUND



صندوق البيئة
Environmental Fund
المملكة العربية السعودية



صندوق التنمية الزراعية
Agricultural Development Fund
المملكة العربية السعودية



شركة المياه الوطنية
National Water Company



شركة نقل وتقنيات المياه
WATER TRANSMISSION AND TECHNOLOGIES CO.



Institute of Public Administration



كفالة
Kafalah
برنامج ضمان التمويل للمنشآت الصغيرة والمتوسطة
Small & Medium Enterprises Loan Guarantee Program



National Program to Combat Commercial Concealment



لجنة الإفلاس
Bankruptcy Commission

1st Theme

Government Excellence

Achieve Government Operational Excellence

The National Transformation Program (NTP) works to solve any obstacle hindering the government sector's development. To meet the needs and expectations of citizens and residents, the Program is improving the quality of government services and making them more accessible. Additionally, the Program is improving infrastructure, operations, and human resources by updating laws and regulations, providing training programs, finding creative solutions, and enhancing the legislative environment based on the best practices.



Strategic Objectives



- › Foster values of equity and transparency

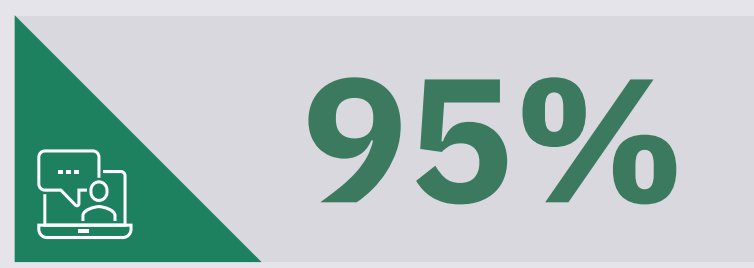


- › Improve quality of services provided to citizens
- › Enhance transparency across government roles



- › Ensure responsiveness of government entities to stakeholders' feedback

Transformation in the Judicial Sector



of litigation sessions were held remotely



Remote litigation sessions since launch of service



Issued online power of attorney



Digitized real estate documents



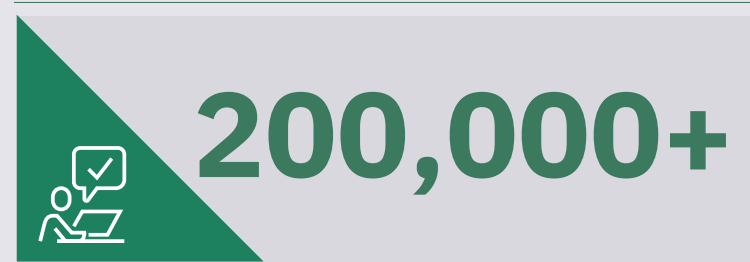
Transactions processed via Case Verification Center since launch



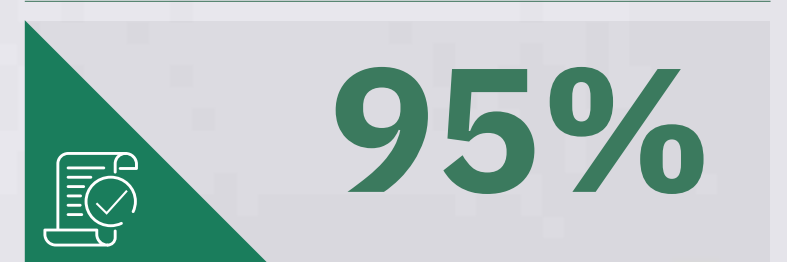
Centers established to support custody and visitation rulings



Enforcement deeds on the Nafith Platform



Beneficiaries of the property e-conveyance service since launch



Beneficiary satisfaction with judicial services in 2022



Digitized Justice

2015

30%

Increased Digitized
Judicial Services

2022

85%

Najiz Portal for Electronic Judicial Services



150
Services



180,000
Daily Visits

The digital transformation of the Kingdom's judicial services has been supported by numerous National Transformation Program initiatives. Today, **85%** of judicial services provided by the Ministry of Justice are digitized. These services are of higher quality and under continuous improvement to ensure user satisfaction and foster equity and transparency.

Launch of the First Virtual Court in Saudi Arabia

The **Virtual Enforcement Court** was launched in 2022 to facilitate services and improve litigation procedures in the Kingdom, making it quicker and easier to access high-quality services.



7 Visits are no longer required for 1 request



Requests are automatically accepted and reviewed



Transactions and cash collection and disbursement are automatic

Streamlined Enforcement Procedures

From

12 Steps



To

2 Steps

Virtual enforcement request journey:

1



Submit a request on the Najiz Portal

2



Request is reviewed automatically via the central case registry

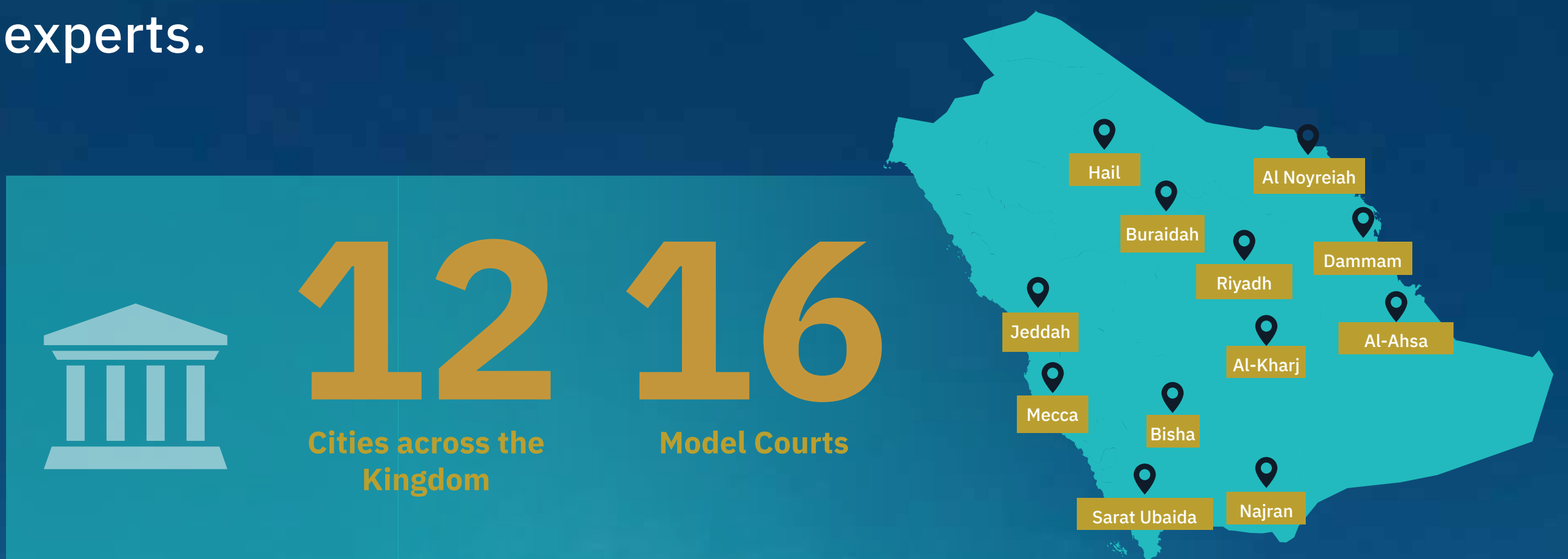
3



Request is automatically referred to the appropriate enforcement department

16 Model Courts in 12 Cities around the Kingdom

The Model Courts Project, launched by the Ministry of Justice in 2019, completed the implementation of the unified brand and procedures at 16 courts across the Kingdom's judicial sector. The unified brand was developed by benchmarking against the experiences of multiple countries including the Netherlands, Sweden and Australia, as well as consultations with international experts.



The Model Courts Project develops courts in key priority areas:


Judicial


Administrative


Information Technology


Customer Service


Attractive Work Environment



Conciliation Centers

The Ministry of Justice established Conciliation Centers and launched the Taradhi Platform to promote the concept of conciliation in Saudi Arabia's legal system. By approving conciliation rules and issuing conciliation enforcement deeds, the Ministry is developing alternative dispute resolution processes.



The Conciliation Centers in Saudi Arabia obtained an **ISO 9001:2015** Certificate for Quality Management Systems after meeting the quality standards and specifications listed by the International Organization for Standardization

2+ Million

Beneficiaries of the Taradhi Platform

800,000+

Conciliation Sessions

139

Virtual and Physical Conciliation Centers

160,000+

Conciliation Documents



Launch of the Judicial Costs Law

The goals of the Law include:



Reducing malicious lawsuits



Increasing judicial efficiency



Enabling preventative justice and contract documentation



Promoting alternative means for settling disputes



The System exempts cases that do not require fees, and that includes cases within the jurisdiction of the Personal Status Courts and general criminal cases. In addition, the System makes sure that litigation is accessible by enabling plaintiffs to file lawsuits without cost payments affecting case registration and continuation.

Cases that can be considered for the Judicial Costs Law include:

1 Commercial cases

2 Rights cases

3 Enforcement requests

4 Labor cases (companies)

5 Criminal cases for private rights

5%

Maximum rate of lawsuit cost

10,000 SAR

Maximum cost of legal requests

1 Million SAR

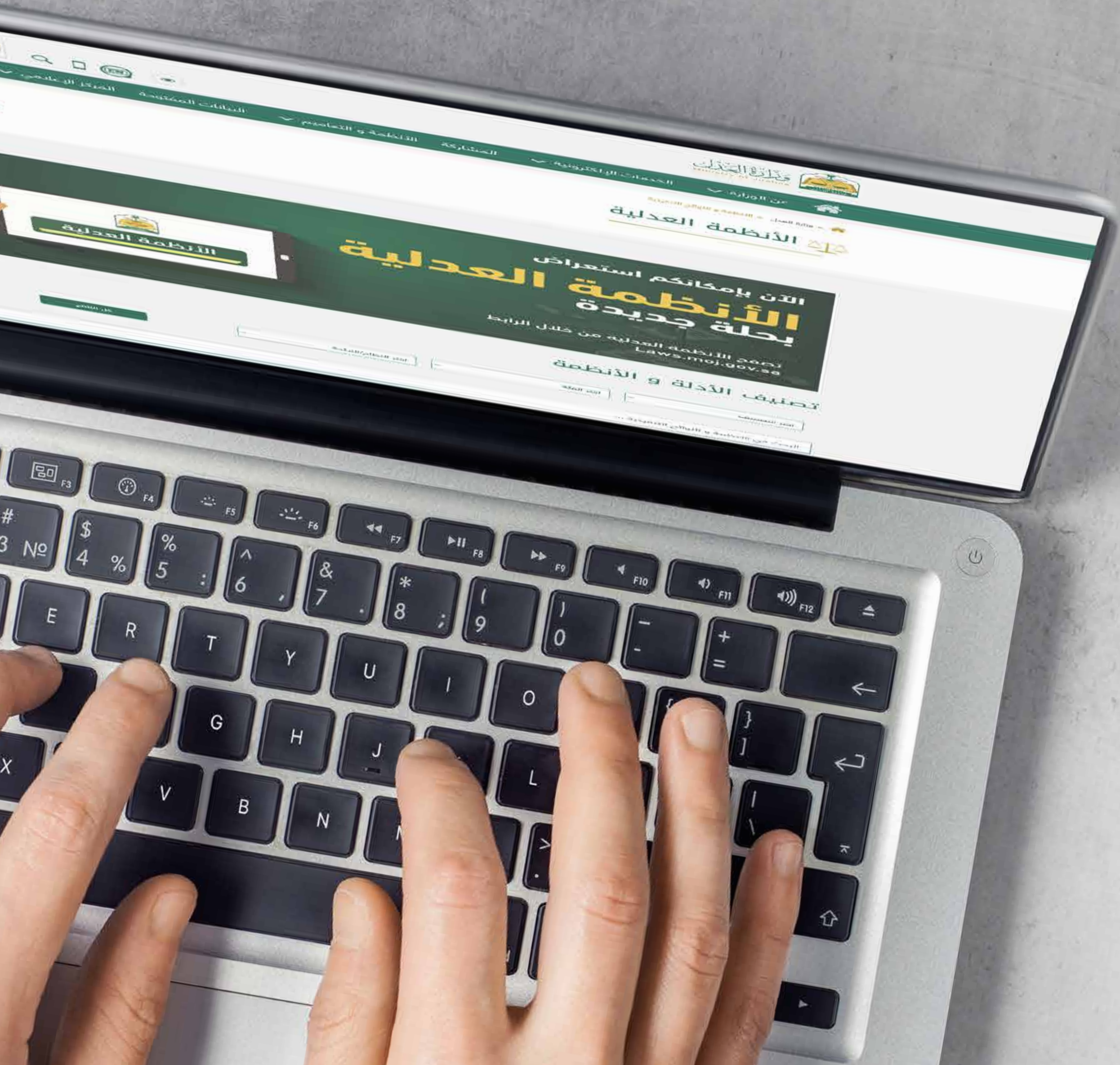
Maximum cost of lawsuits



Launch of Judicial Laws and Regulations Platform

The Judicial Laws and Regulations Platform was launched to enable all individuals and experts to review a judicial legislation and its updates, which fosters transparency, increases legal commitment and improves the quality of legal rulings and consultations.

 **60+** New Judicial Laws and Regulations were Published



Judicial Training Center

As a part of the Ministry of Justice's effort to enhance institutional procedures and increase workers skill and proficiency, the Judicial Training Center provided more than 1,000 training courses to more than 54,000 trainees including judges, legal researchers, board of grievances judges, board of grievances assistants, and employees of several ministries, authorities, and universities.

The Training Programs Included:

- 1 Lawyers Training Program
- 2 Legal Assistants Training Program
- 3 Notary Training Program
- 4 Lawyers Development Program
- 5 Internal Conciliator Training Program
- 6 Marriage Officer Program
- 7 Enforcement Service Providers Program
- 8 Judicial Receiver Program
- 9 Judicial Receiver Program
- 10 Judicial Treasurer Program
- 11 GCC Judicial and Legal Institutes and Centers Program



The Training Targets:

Judges and their assistants – Lawyers – Notary public – Enforcement service providers – Conciliators – Marriage officers

Highlights of the Judicial Training Center



54,000+

Trainees



1,090+

Training Courses



533

Graduates



71

Trainees in International Programs



مركز التدريب العدلي
JUDICIAL TRAINING CENTER

100% Digitization of Litigation Procedures

The National Transformation Program enabled the digitization of **100%** of all litigation procedures. All administrative and information procedures are now digitized, starting from the case registration phase, notification procedures, litigation, follow-up, and ending with enforcement.

Several Services were launched under the Case Management System Initiative

1 The **standardized Ruling Project** provides a standard format for ruling deeds in all first-instance courts and enforcement courts to reduce litigation time and increase ruling quality.

2 The **Taqadhi Platform** improves beneficiary experience and communication with courts and is now provided on every court level.

3 The **Corporate Data Service** is now linked to the Ministry of Commerce through the Taqadhi Platform.

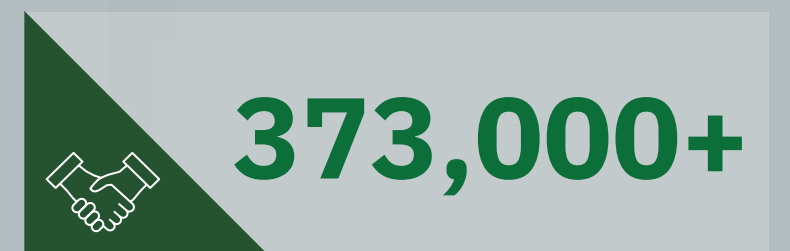


Launch of the Case Preparation Center

The Case Preparation Center is an independent entity under the Judicial Affairs Agency. This Center is tasked with providing remote support and services for first instance and appeal courts, and it also provides appropriate case court assignment and case file preparation.



550
Experts and Specialists
work at the Center



373,000+
Processed case files

Center's Objectives

- 1 Enabling institutional litigation
- 2 Increasing court efficiency
- 3 Improving litigation quality
- 4 Ensuring appropriate case court assignment

Center's Services

Summarize and Edit Documents Service

Bankruptcy Requests Service

Case Management Service

Draft Ruling Service

Expert Requests Service

Notification Service

Digitization of Notarization System

Within the **Comprehensive Notarization System**, the National Transformation Program fully digitized the notarization system for Power of Attorneys, legal acknowledgments, closures, contracts, and real estate documents. An array of comprehensive digital notarization services are provided via the Najiz Portal and they eliminate the need to visit the Ministry of Justice facilities.

Top Achievements:

1 A Will Notarization Service for inmates was launched, allowing them to log in and create or delete a will electronically.

2 Streamlined the will notarization service by electronically connecting with the General Authority for Awqaf to share information regarding endowments.

540,000+

Individuals Benefited from the Social Status Notarization Service

760,000+

Individual's Benefited from the Mwathiq on-demand Notarization Service

Digitization of Real Estate Archives

The National Transformation Program completed the digitization of all real estate documents via the Central Digitization Center. The Program also developed all related procedures and models and provided 24/7 e-conveyance service via the Najiz Platform. This service now allows sellers and buyers to electronically document and complete an e-conveyance transaction without the involvement of a notary office.

Real Estate Digitization Achievements

120+ Million **200,000+** **\$3.6+ Billion**

Digitized Real Estate Documents

Beneficiaries of Property E-Conveyance

in Total trading value of E-Conveyance

Digitization of Real Estate Archives contributes to:

1

Enabling e-conveyance and reducing operational costs related to managing and preserving real estate documents

2

Reduces the chances of:

- Loss of records due to disasters
- Human errors
- Manipulation and fraud



Launch of Saudi Census 2022

The General Authority for Statistics completed the Saudi Census 2022 to support decision makers in achieving Saudi Vision 2030. The results of the Census will enable the drafting of data driven economic and social policies and planning for cities and public services development.

Saudi Census 2022

1 The 5th Census in Saudi Arabia's history

2 Provides support for future development projects

3 Follows the best international practices

4 A large-scale national project



2nd Theme

Sustainable Resources

Ensure Sustainability of Vital Resources

The National Transformation Program is working on developing the kingdom vital resources and ensure sustainable benefits from them by focusing on increasing water security through the use of different water supplies such as ground, surface and salinated water. Also, the program is building an effective systems for water distribution to minimize water waste and maximize the use of treated sewage water.

The program is also mitigating risks to Saudi Arabia's natural environment such as desertification, sand drift and invasive insects by establishing land reserves, increasing the vegetation cover and maintaining and rehabilitating the natural areas through partnership with Private Sector. In addition, the program is promoting national capabilities to predict the nature hazards in order to mitigate the losses.

Strategic Objectives

وزارة البيئة والمياه والزراعة
Ministry of Environment Water & Agriculture

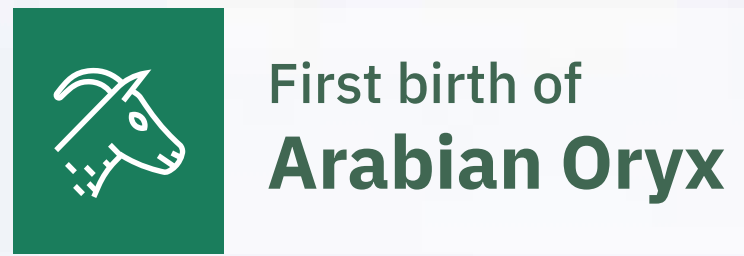


- › Reduce all types of pollution
- › Safeguard the environment from natural threats
- › Ensure development and food security
- › Protect and rehabilitate natural landscapes
- › Ensure sustainable use of water resources

Transformation in the Environment, Water, and Agriculture



Trees were planted over 5 years by the National Center for Vegetation Development



at King Salman Royal Reserve



at Ibex Reserve



were released in national parks and reserves



Increase in desalinated water production capacity over 5 years



A record low consumption of energy for desalination



of continues urban water supply



of wastewater is reused



in date exportation in 2021



Agricultural experts and consultants on “Murshiduk” App



Export value for dates



Agricultural consultations on “Murshiduk” App (provides agricultural consultations for farmers)

New Legislative and Institutional Developments

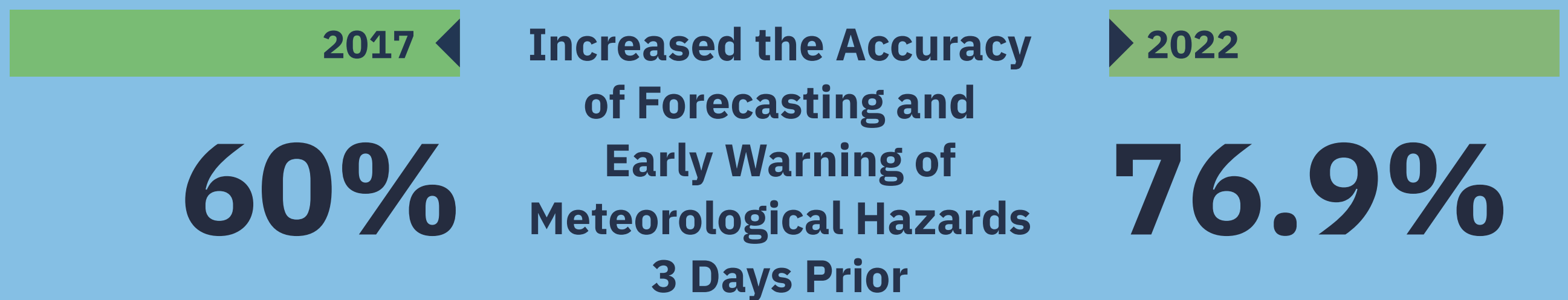
Established 1 fund and 5 environmentally-specialized centers



Issued 5 laws and their implementing regulations

- 1 Environment Law
- 2 Agriculture Law
- 3 Water Law
- 4 Meteorology Law
- 5 Waste Management Law

These efforts contributed to achieve multiple environment targets for the kingdom of Saudi Arabia



Digital Transformation in the Environmental, Water, and Agricultural Sectors

In order to increase the quality of the agriculture services provided to the end user, NTP worked under leadership of MEWA to digitize most of the services. As results, **Naama Portal** – a unified portal providing MEWA’s services- won the **E-Agriculture category at the 2022 World Summit on the Information Society Prizes (WSIS)**.



1st Place competing against

947

Competing Projects

109

Countries

Latest services added to Naama Portal in 2022

Licenses

Veterinary Laboratory

Issuing

olive oil refinery and production licenses

Creating

livestock condition reports



Improving Infrastructure for the Hajj Season

وزارة البيئة والمياه والزراعة
Ministry of Environment Water & Agriculture



شركة المياه الوطنية
National Water Company



المؤسسة العامة لتحلية المياه المالحة
Saline Water Conversion Corporation (SWCC)



7 Locations

to inspect livestock

11,000+ heads of livestock /hour

total operational capacity for slaughterhouses

Inspected

all plant and animal products provided to pilgrims

Increased

floor disinfection to combat contagious diseases

22+ million m³

of water was pumped and distributed to Mecca and Medina

24h/day

rate of water pumped to the Holy Mosque and Holy Sites

16 Projects

were implemented to strengthen water infrastructure

41.5km+

network of main and sub water pipelines

172,000+ m³/day

total supporting water pumping capacity

11 Projects

were implemented to deliver drinking water to pilgrims

3.5+ million m³

total desalinated water production for pilgrims

11.7 million m³

Total design capacity of water tanks in Mecca and Medina

المركز الوطني للأرصاد
National Center for Meteorology
المملكة العربية السعودية

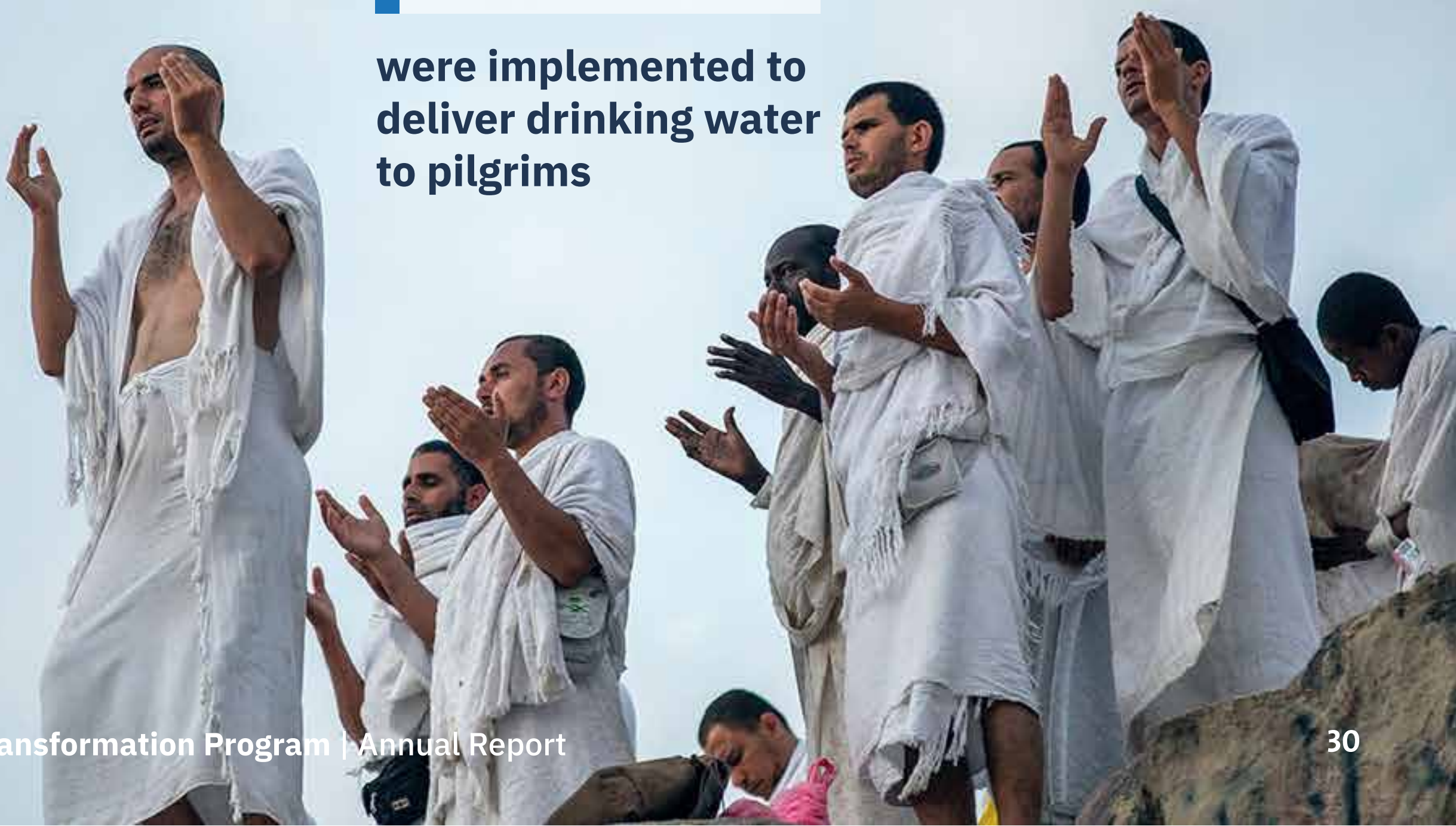


Increased

the geographical coverage of automatic monitoring stations

Released

high-detail early weather warnings for entities participating in Hajj



Major Projects to Achieve Development and Food Security

To develop the Kingdom's agricultural sectors, 2022 saw the launch of major projects by the Ministry of Environment, Water and Agriculture in cooperation with the public, private, and non-profit sectors to achieve food and development security.

Agricultural Registry Project "Hasr"



- ▶ Developed Agricultural Registry Project "Hasr" that provides geospatial data to support the agricultural sector. All farms and land tenures in the Kingdom were registered using the latest remote sensing and satellite imaging technology.



Major Projects to Achieve Development and Food Security

Approved an agricultural genomic laboratory

to further enhance the livestock sector by developing the technology used in improving animal genetics. This will increase production and contribute in achieving food and economic security.

Laboratory's Main Projects:

1 Designing and analyzing the genetic coding of camels

2 Improving original breeds of lamb and goats

3 Genotyping causes of diseases

4 Increasing milk production of cows

5 Improving the genome of horse breeds originating from Saudi Arabia

Localized veterinary vaccine productions

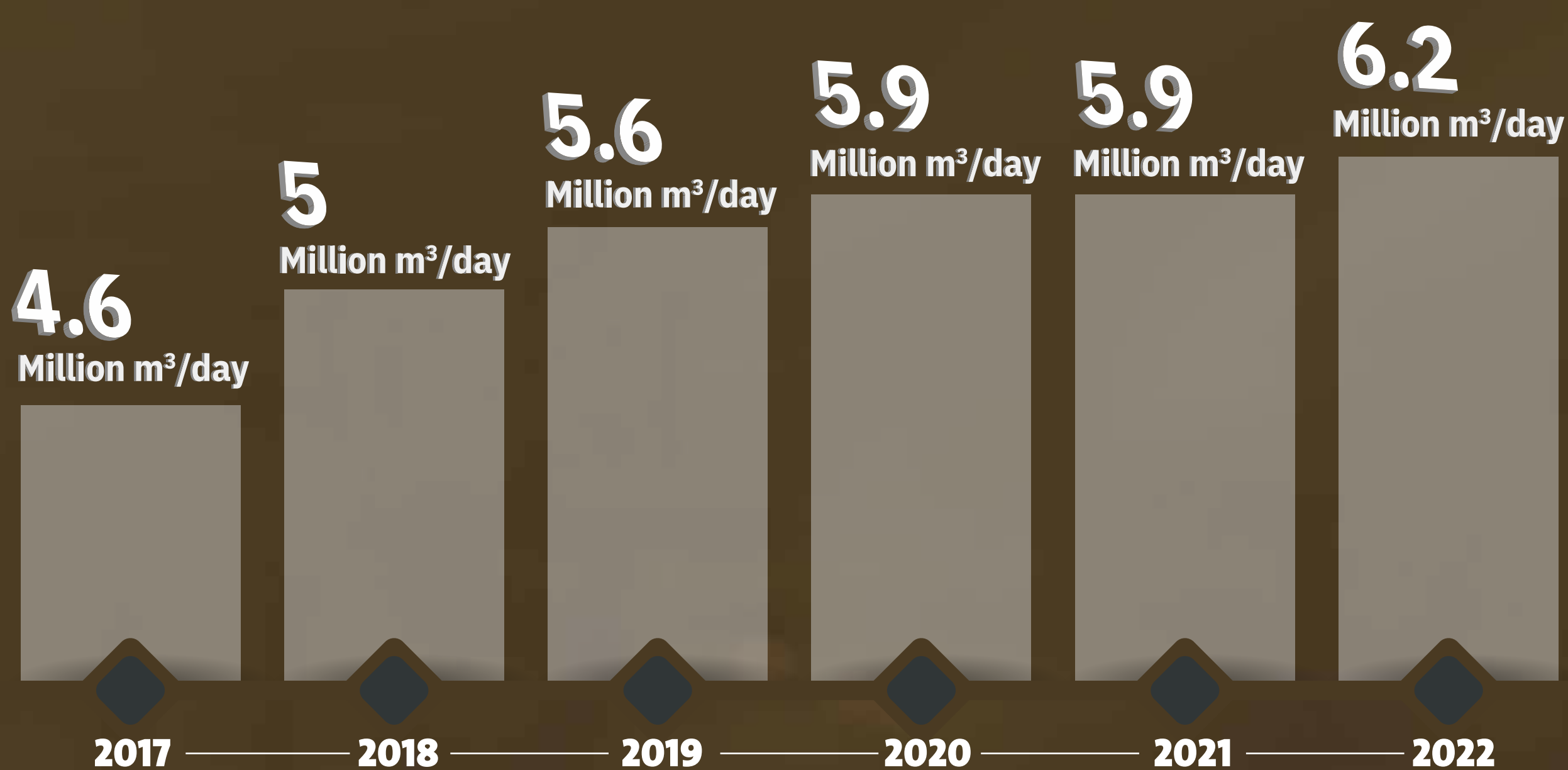
to develop the livestock sector by conducting field experiments, improving genetics of lamb and goat breeds, and analyzing data using genetic coding.



Major Projects in Water Desalination

The National Transformation Program is enhancing desalinated water resources and increasing the production capacity of the Saline Water Conversion Corporation (SWCC) to boost efficiency, performance and local content capabilities. **Between 2017 and 2022, joint efforts have resulted in an increase of SWCC's capacity by around 35%**, with the Corporation ranking first internationally for production capacity, energy consumption, innovation, and research. It also launched major projects in 2022.

Production Capacity of the Saline Water Conversion Corporation



المؤسسة العامة لتحلية المياه المالحة
Saline Water Conversion Corporation (SWCC)

Key Water Desalination Projects in 2022

The largest floating desalination plant in the world

- 1 The first of the Kingdom's planned floating plants
- 2 Utilizes the latest technology with high operational efficiency
- 3 Utilizes eco-friendly reverse osmosis technology
- 4 Produces 50,000 m³/day of desalinated water

Shuqaiq 3 Desalination Plant

- 1 Supplies Jizan and Asir
- 2 Serves more than 1.2 million beneficiaries
- 3 Achieves a record in reducing energy consumption to 3.01 kilowatt-hours/m³
- 4 Has a production capacity of 450,000 m³/day of desalinated water

Al Wajh Desalination Plant

- 1 Supplies Al Wajh province and surrounding villages
- 2 Utilizes eco-friendly reverse osmosis technology
- 3 Produces 25,500 m³/day of desalinated water



Research Innovation in Water Desalination

The Saline Water Conversion Corporation (SWCC) has officially begun the operation of Al Shuaiba Plant 4 to further improve and localize water desalination. Al Shuaiba Plant 4 is the first water desalination plant in the world that utilizes nanotechnology to extract magnesium and inject it into water. It is also considered **one of the promising technologies that were innovated by the Saline Water Desalination Research Institute.**

Al Shuaiba Plant 4

Supplies Mecca, Jeddah, and Taif

Production capacity of more than 400,000 m³/day of desalinated water

The first plant to use nanotechnology to extract magnesium and inject it into water

This technology contributes in:

1 Increasing benefit from minerals extracted from seawater

2 Improving drinking water quality

3 Improving health and quality of life

The largest plant using reverse osmosis technology

Which contributes in:

1 Reducing energy consumption

2 Reducing carbon emissions

3 Achieving environmental sustainability



Record Numbers in Water Transmission Networks

Overcoming obstacles such as sheer size and rough terrain, the SWCC has developed a massive water network. Led by local engineering experts, these efforts mean that some regions received desalinated water for the first time and ahead of schedule.



Water Transmission Networks completed in 2022

Water Transmission Network

(Rabigh – Jeddah – Mecca)

- ▶ A large-scale project that supplies the western region with more than 1.3 million m³/day of desalinated water

One of the largest and longest water transmission pipeline projects in the world

Utilizes energy conservation systems and the latest pipeline safety systems

Supplies 15 cities, provinces, and centers, and 10 of them received desalinated water for the first time ever

Water Transmission Network

(Jubail – Riyadh) phase 3 project

- ▶ A network capacity of more than 1.2 million m³/day

Supplies Riyadh region

Water Transmission Network

(Shuqaiq – Abha)

- ▶ Transmits more than 550,000 m³/day of desalinated water

Supplies multiple cities, provinces, and centers in Asir region

Water Transmission Network

(Arafat – Taif)

- ▶ Runs through one of the most resilient mountains in the world

A network capacity of more than 176,000 m³/day

Supplies Taif province and its southern villages all the way until Al Baha

Water Transmission Network

(Taif – Turba – Ranyah – Khurma)

- ▶ A network capacity of more than 156,000 m³/day

Supplies a number of villages in the western region with desalinated water for the first time

Supporting Strategic Water Storage

To increase storage capacity and ensure the security of the Kingdom's water supply, the Saline Water Conversion Corporation constructed and launched several water-storage units throughout Saudi Arabia. The design capacity of a single water storage tank is **700,000 m³/day** which resulted in a total storage capacity of **21 million m³ of water**.

21 Million m³ Total Storage Capacity of Desalinated Water



More than a Million of New Beneficiaries from Water Services around the Kingdom

The National Water Company, supported by initiatives under the National Transformation Program, has improved water services and transmission the Kingdom. **More than a million new beneficiaries now benefit from water delivered to their area.**

Key Achievements in Water Services in 2022

Provided water services to

1,238,727

New beneficiaries

Constructed

1,085 km

of water networks

Increased capacity of purification plants by

63,400 m³/day

Increased capacity of storage tanks by

523,950 m³/day



شركة المياه الوطنية
National Water Company

Groundwater Wells and Pumping Stations to Deliver Water to Consumers

The National Water Company (NWC) completed projects that dug, rehabilitated, and operated wells. In addition, the NWC completed the construction of transmission pipelines, tanks, and pumps to deliver water to citizens in remote areas.

Main Groundwater Projects in 2022

- 1 More than 116 ground wells were dug, operated, and rehabilitated around the Kingdom, with a total production capacity of more than 200,000 m³/day
- 2 23 Operational tanks in Hail were installed with a total capacity of 7,000 m³
- 3 40 Well water pumps were installed that contribute to increasing water supply to the City of Riyadh, with up to 200,000 m³/day
- 4 1 Pumping station was installed in Tabuk with a pumping power of more than 129,000 m³/day
- 5 4 Tube wells were dug in Riyadh, Eastern Region, Qassim, and Najran with a production capacity of more than 3.5 million m³/year



شركة المياه الوطنية
National Water Company

Expanding Wastewater Service Coverage

New projects undertaken by the National Water Company have increased wastewater services in the Kingdom, providing coverage to more than half a million beneficiaries in 2022. The reuse of water is a vital part of the National Transformation Program's sustainability objectives.

Key Achievements in Expanding Wastewater Service Coverage

Provided wastewater services to

528,325

New beneficiaries

Constructed

574 km

of wastewater networks

Increased capacity of treatment plants by

166,000 m³/day

Closed all harmful wastewater dumping locations



شركة المياه الوطنية
National Water Company

Reusing 22%+ of Wastewater

An expansion of services by the National Water Company now means that treated wastewater can be reused for agricultural and industrial needs. Eight new tertiary treatment plants were constructed in 2022 throughout the Kingdom, with a treatment capacity of more than **925,000 m³/day**, to achieve environmental protection.

8 Tertiary Treatment Plants

▸ **925,000 m³/day**
of treated water



شركة المياه الوطنية
National Water Company

Localization and Empowerment



المؤسسة العامة لتحلية المياه المالحة
Saline Water Conversion Corporation (SWCC)

▶ The Saline Water Conversion Corporation's main achievements in localization and empowerment

Launched a program in cooperation with the Ministry of Energy to localize main desalination equipment

Launched "Tamkeen" Program to allow university graduates to work directly in the desalination industry

96%

The rate of localization in various fields

60%

The rate of local content



شركة المياه الوطنية
National Water Company

▶ The National Water Company's main achievements in localization and empowerment

80 Trainees graduated from the first version of the "Edad" Program to prepare graduates in the field

Launched the "Mowared" platform for e-learning with more than 25,000 varied educational content

95%

The rate of localization in various fields

52%

The rate of local content



Social Empowerment and Non-Profit Sector Development

The non-profit sector is a vital contributor to Saudi society and the Kingdom's economy. The National Transformation Program aims to support the sector by expanding the range of services provided by the NGO organizations to cover more beneficiaries, and increasing the sector's economic and social impact. The Program aims to improve the effectiveness and efficiency of welfare services by encouraging businesses to contribute in social responsibility. Lastly, the Program further encourages volunteering in the Kingdom by regulating and diversifying volunteering opportunities.

Strategic Objectives



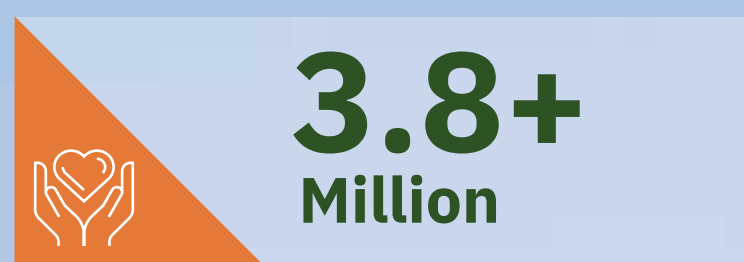
Human Resources and Social Development

- › Empower citizens through the welfare system
- › Encourage volunteering
- › Support growth of the non-profit sector
- › Improve effectiveness and efficiency of welfare system
- › Enhance businesses' focus on their social responsibilities
- › Empower non-profit organizations to create a deeper impact

Transformation in Charity Work



Growth of non-profit organizations since launch of Vision 2030



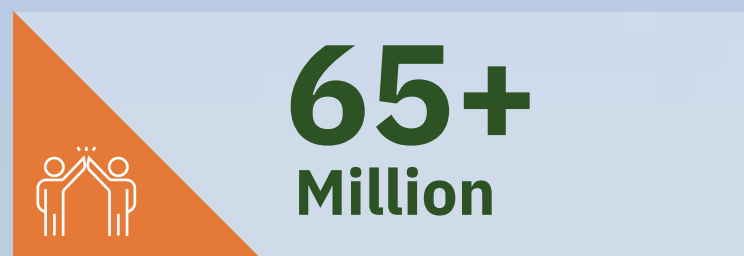
Donations through the National Donations Platform



Total contributions through the Waqfy Platform



Non-profit organizations in the Kingdom



Beneficiaries of volunteering in 2022



Contributors on Waqfy Platform



of volunteering on the National Volunteer Portal



Growth in Volunteering

The National Transformation Program has launched several initiatives to encourage volunteering in Saudi Arabia, including the Voluntary Service Law, which regulates and develops volunteering. The Program also launched the National Volunteer Portal to make finding and applying for volunteering opportunities in the Kingdom easier, thereby contributing to Vision 2030's goal of one million volunteers.

The Journey to 1 million Volunteers



Volunteering Achievements in 2022



658,000+
Volunteers



373,000+
Volunteering
Opportunities



39+ Million
Volunteering Hours



65+ Million
Volunteering
beneficiaries



50,000+
Workshops and
consultations
beneficiaries



929 Entities
Benefitted from
workshops and
consultations

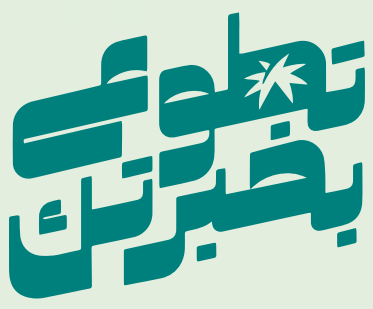
Volunteering Initiatives

Since the launch of Saudi Vision 2030, the number of volunteers in the Kingdom has increased. This was the result of initiatives that promoted volunteering in Saudi Arabia, such as:



The 2nd National Award for Voluntary Work

The annual award recognizes and honors the vital work of volunteers in Saudi Arabia. In its 2nd cycle, **38 winners** of entities, individuals, and volunteering groups were awarded for their effort.



The “Volunteer with your Experience” Initiative

With more than **80 participants** of Ministers and industry leaders, the initiative provided specialized solutions to various challenges that could face the non-profit sector, entrepreneurs, freelancers, and students. The Initiative is offered through keynote speeches, training workshops, and individual consultations.



An Initiative for MHRSD leaders and employees

The Initiative invites leaders and employees of the Ministry of Human Resources and Social Development (MHRSD) to volunteer their time by speaking to audiences, holding workshops, and providing individual consultations.

Growth of the Non-Profit Sector

The National Transformation Program recognizes the important role of the non-profit sector in the social and economical development worldwide. Thus, the Program supports the growth and sustainability of the non-profit sector.



Achievements in Supporting the Non-Profit Sector in 2022

Service Expansion

The non-profit sector has been empowered and included in the delivery of social government services, by:

- 1 Specifying the government services that the non-profit sector can provide
- 2 Directing government entities to delegate their services to non-profit organizations

Launch of The Kafaah Program

This Program was launched to support family counseling organizations by offering them:

- 1 Strategic and operational planning guidance
- 2 Employee development
- 3 Financial sustainability
- 4 Counseling service quality evaluation
- 5 Counselor evaluation



The Non-Profit Sector as a Development Partner

Non-profit organizations play an important role in economic and social development. The National Transformation Program collaborates with non-profit organizations to expand and develop their services and increase their impact.

2015

26%

Saudi Arabia has seen an increase in Specialized Non-Profit Organizations that support development priorities

2022

75.2%

Several new non-profit organizations launched, supporting various areas, including:

Housing

Health

Education

Employment

Culture

Hajj and Umrah

Sport and entertainment

Environmental protection

Social protection



Supporting Welfare Beneficiaries in achieving Financial Independence

The National Transformation Program is improving the effectiveness and efficiency of welfare services. The Program supports welfare beneficiaries in achieving financial independence by developing employment plans, assisting in finding training and job opportunities, and skills for entrepreneurship.

Main Achievements of Social Empowerment in 2022

- 1 **50,000+** Welfare beneficiaries trained to join the labor market
- 2 **100,000+** Welfare beneficiaries are now employed
- 3 **31%+** of welfare beneficiaries are now financially independent
- 4 Launch of a new social empowerment clinic in (Albr) non-profit organization in Riyadh, to provide all welfare services for families in need
- 5 Launch of 3 new Social empowerment clinics in Dammam, Riyadh, and Jeddah to provide counseling services
- 6 Held a social empowerment forum in the Eastern Region with **6,527** beneficiaries, resulting in **2,237** job opportunities and the signing of **8** agreements



Labor Market Accessibility and Attractiveness

The National Transformation Program aims to diversify the Saudi labor market and provide opportunities to citizens. Through increased participation of women, people with disabilities, and productive families in the labor market, Saudi Arabia's unemployment rate has dropped to a ten-year low as a result of updates to local labor laws and regulations, educational and professional opportunities, and improved working conditions. By improving compliance with Occupational Safety and Health (OSH) laws, these efforts also resulted in a decrease in the rates of work-related accidents and injuries.

Strategic Objectives



Human Resources and
Social Development

- › Improve working conditions for expats
- › Increase women participation in the labor market
- › Enable integration of people with disabilities in the labor market
- › Improve productivity of government employees
- › Grow productive family's contribution to the economy
- › Source relevant foreign talent effectively

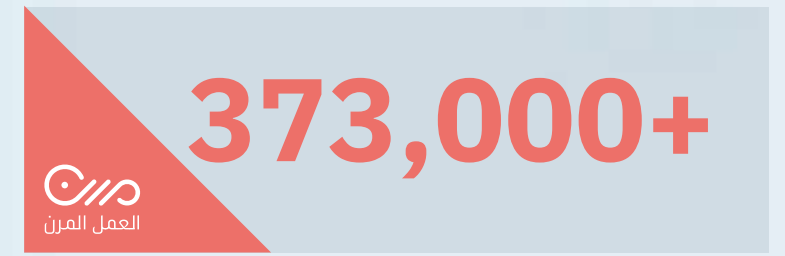
Transformation in the Labor Market



Woman's share in the labor market (from the overall Saudi labor force)



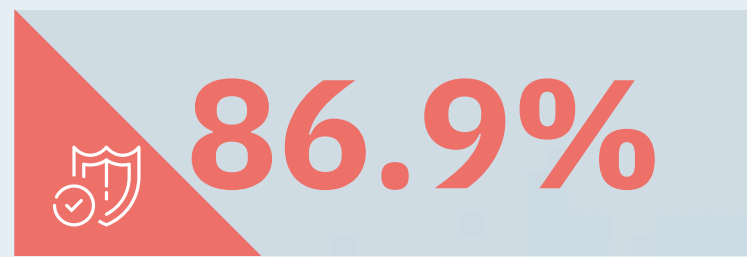
Entities certified as suitable for people with disabilities



Flexible and remote work contracts



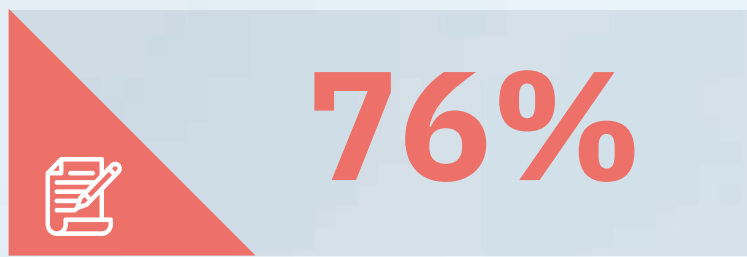
Sales volume of productive families supported by the Social Development Bank



Compliance rate with the expatriate worker's wage protection system



Beneficiaries from the Ethrai training Platform



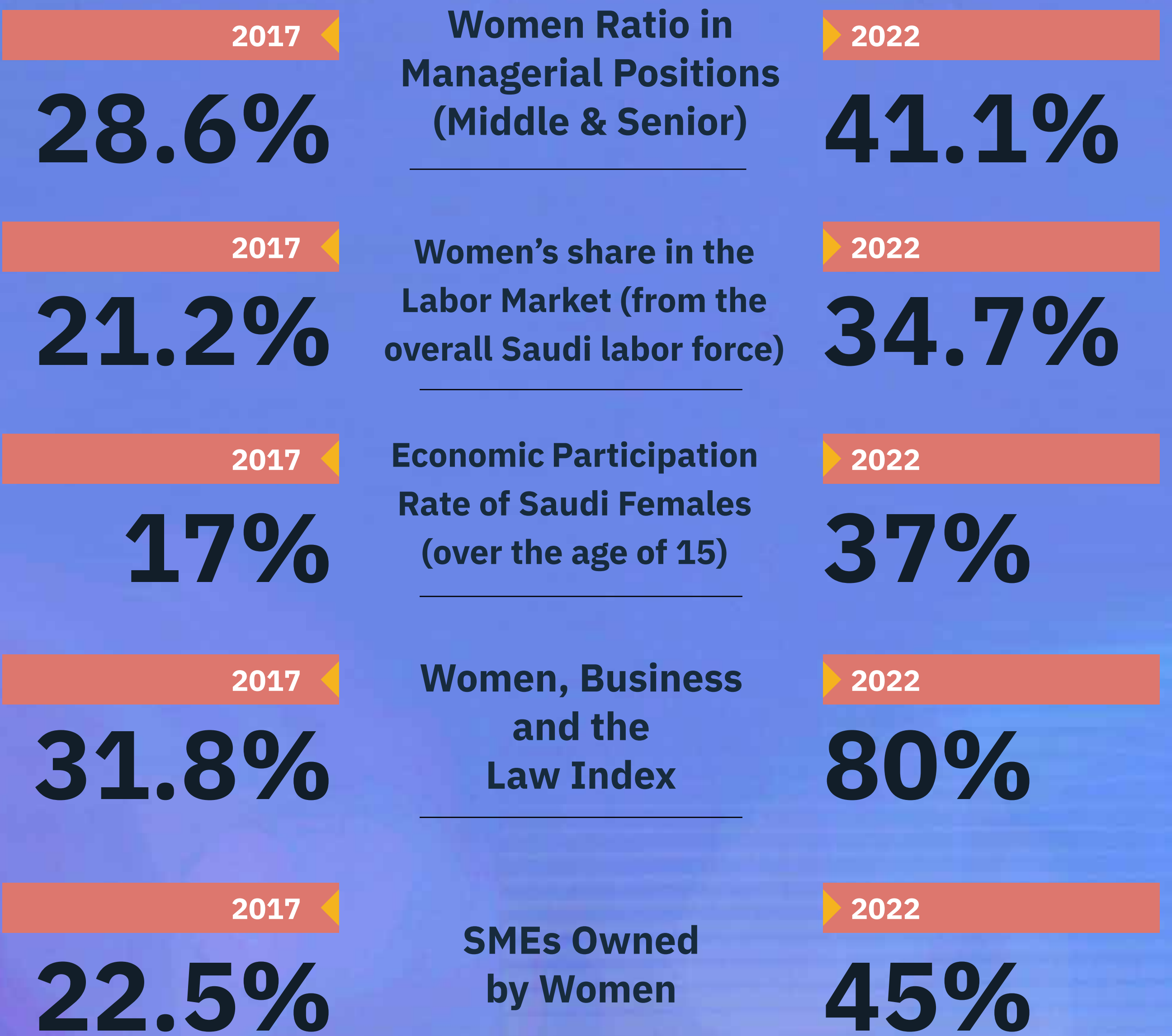
Rate of public sector's employee engagement









Women in the Economy

Female empowerment is a top priority for Saudi Arabia, and the National Transformation Program has launched significant initiatives to increase female economic participation since the launch of Vision 2030 in 2016. As a result, in the 2022 World Economic Forum Report, the Kingdom was ranked as one of the top three countries in terms of closing the gender gap. Today, women comprise 34.7% of the Saudi labor force and own 45% of the Kingdom's SMEs.

Results of Women Empowerment over 5 years:



Top Achievements of Women Empowerment in 2022

-  Launched **Parallel Training to Meet Labor Market Requirements Program** to train and employ 100,000 Saudi women by 2025.
-  Trained **1,700 women leaders and managers** through the “Training and Leadership Orientation for Women Cadres” initiative.
-  Provided child care services to **14,200+ working women** through the Qurrah Program.
-  Provided transportation assistance to **184,700+ working women** through the Wusool Program.
-  Registered **9,000+ women leaders on the National Platform for Saudi Women Leaders (Qiyadyat)**.
-  Released a guidebook to improve gender balance in the workplace.



Integration of People with Disabilities in the Economy

To achieve an economy that provides equal opportunities, the National Transformation Program focused on integrating people with disabilities into the labor market by developing enhanced workplace standards and providing suitable job and education opportunities that ensure their independence and integration as active members of society. These efforts, supported by establishing the Authority of People with Disability (APD) and the Mowaamah Certificate, contributed to increased labor force participation of people with disabilities.

2016

7.7%

Percentage of workers
among all people with
disabilities who can work

2022

12.3%



Achievements in Empowering People with Disabilities in 2022



2,166 Entities obtained a Mowaamah Certificate

Mowaamah's Certification aims to raise enterprise awareness of people with disabilities' skills and abilities, provide best practices for enterprises on how to equip work environments that are accessible to them, and increase employment opportunities for people with disabilities.



600+ Job Opportunities for People with Disabilities

Organized by the Authority of People with Disability (APD), the People with Disabilities Employment Exhibition 2022 resulted in **more than 600 job opportunities from more than 50 entities**. This falls under APD's effort to link qualified people with disabilities to job recruiters, find job opportunities suitable for them, and enable the role of the private sector in empowering people with disabilities in the labor market.



Shadow Coach Program

The Authority of People with Disability (APD) launched the shadow Coach Program to assist people with disabilities in integrating into the labor market. The Program aims to improve the skills, efficiency, productivity, and performance of people with disabilities by placing a supportive shadow coach in their workplace.



Diverse Work Opportunities for Citizens

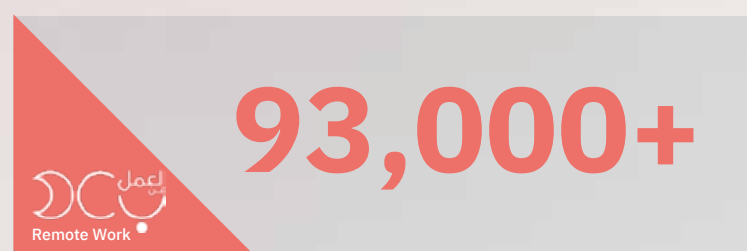
Vision 2030 aims to create diverse and flexible job opportunities for citizens by introducing diverse work styles such as flexible, remote, and freelance work opportunities, allowing individuals to contribute to the economy with their diverse skills.

By developing the required legislations, regulating contracts and licensing, providing financial support, and providing the required training, citizens across the Kingdom can gain financial independence and play a positive role in the economy.

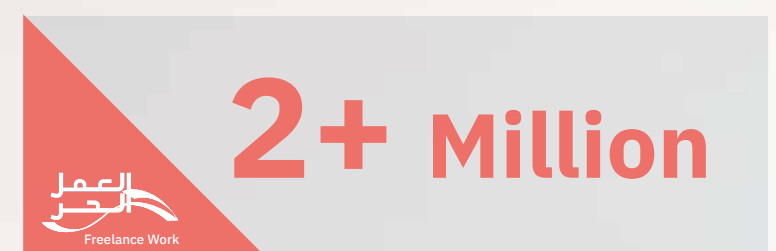
Supporting New Working Styles Resulted in:



**Flexible Work
Contracts**



**Remote Work
Contracts**



**Freelance Work
Licenses**

Start your Business from Home

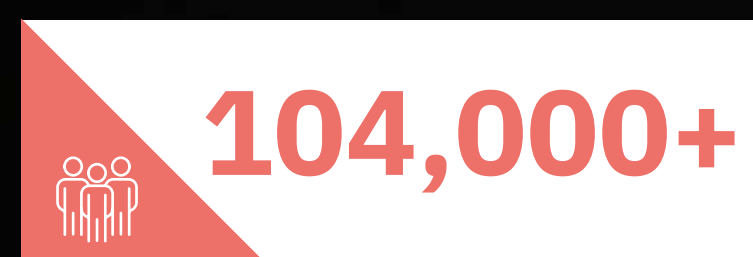
With **\$533+ million** made available for businesses started from home, the productive families' sector flourished, creating more than **104,000 jobs** and resulting in **\$3.5+ billion in sales**.



in financing
productive families
projects



Sales volume
of productive
families supported
by Social
Development Bank



Productive
families benefiting
from Social
Development Bank



بنك التنمية الاجتماعية
SOCIAL DEVELOPMENT BANK

Promoting Financial Awareness

Several awareness campaigns were launched in 2022 to support productive families, with topics ranging from project development to financial planning.

1

Educational campaigns to grow productive families with **13+ million beneficiaries**

2

Awareness training in financial planning and saving with **260,000+ beneficiaries**

3



Saving Hackathon “Wazien” to explore financial solutions and aid in saving and financial planning, in which 285 innovators, developers, programmers, and designers took part.

4

An interactive app for children from 4 to 12 years old to promote financial awareness, saving, and fundamental financial behaviors.



Supporting an Attractive Working Environment

To increase the attractiveness of the Saudi labor market, the National Transformation Program has introduced initiatives to **develop new labor laws and regulations and enhance those that currently exist**. Furthermore, by documenting and digitizing contracts and educating employees and business owners on their rights and obligations, the Program is creating a work environment that ensures the rights of all parties. As a result, today's labor market is more competitive and attractive to local and foreign talents.




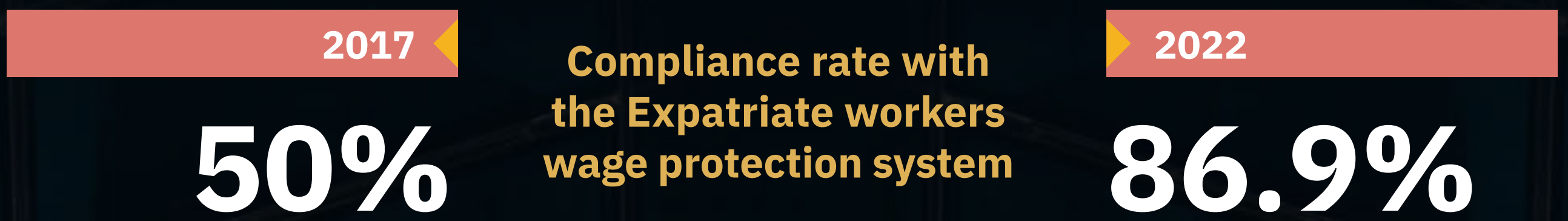
National Transformation Program's initiatives contributed in improving working conditions for expatriate workers, by:

- Increasing electronic labor contracts
- Increasing workers awareness about their rights and obligations
- Increasing satisfaction rates regarding freedom and flexibility of job transfer



Wage Protection System

Wage Protection System (WPS) monitors the payment of salaries to all employees in the private sector to identify the level of compliance of entities to paying wages on time and according to the agreed value. As a result, conformity with WPS increased.



The Kingdom advanced **8 ranks** in the World Talent Ranking for 2022 issued by the IMD World Competitiveness Center



Providing a Safe and Secure Workplace

In the last few years, Saudi Arabia advanced in occupational safety and health (OSH). Workplace accidents and injuries have decreased in the Kingdom as a result of initiatives launched by the National Transformation Program, such as the National Policy for Occupational Safety and Health. As a result of these efforts, the International Labor Organization (ILO) praised the Kingdom's achievements in protecting its workers.



Top Occupational Safety and Health Achievements in 2022



National Council of Occupational Safety and Health

The Council of Ministers approved the **National Council of Occupational Safety and Health**

Established strategic partnerships to Improve occupational safety and health in the Kingdom

أرامكو السعودية
saudi aramco



كليات التميز
Colleges of Excellence

Development of OSH Legislations

1

Issued work permit regulations to govern how workers should respond to emergencies

2

Approved OSH behavior improvement regulations



OSH Training and Development

Trained the **19th batch** of job applicants within the OSH cadres project

6,470+
Trainees



2,310+
Graduates



An Encouraging Working Environment

What is Employee Engagement?

It is a Human Resources concept that assesses employees' mental, emotional, and behavioral commitment to their jobs to assess the entity's internal work culture and identify strengths and weaknesses.

2017

68%

Percentage of Civil Service employees' engagement

2022

76%

9
Winners

in Public Employee Engagement Contest in its 1st Cycle

General Corporations, Councils and Authorities Category



مركز برنامج التحول الوطني
National Transformation Program Center



الهيئة العامة للولاية على أموال القاصرين و من في حكمهم
General Commission For The Guardianship Of Trust Funds For Minors And Their Counterparts



المؤسسة العامة للتدريب التقني والمهني
Technical and Vocational Training Corporation

Ministries Category

Educational Entities Category



وزارة الرياضة
Ministry of Sport



وزارة التجارة
Ministry of Commerce



وزارة النقل والخدمات اللوجستية
Ministry of Transport and Logistic Services



معهد الإدارة العامة
Institute of Public Administration



جامعة المجمعة
Majmaah University



الجامعة الإسلامية بالمدينة
ISLAMIC UNIVERSITY OF MADINAH



Integration of Government Entities with the Central Employees Information System

The Ministry of Human Resources and Social Development launched the Central Employees Information System and successfully integrated it with **200 government entities** to improve productivity in the public sector. The integration provided these organizations with an accurate and up-to-date database of their employees and jobs. As a result, it assisted government entities in developing development plans, indicators, and statistics to support strategic decision-making.

Automatically linked with

200

▶ **Government Entities**
To update and improve their HR data

5th Theme

Digital Transformation

Digital Transformation

Vision 2030 has identified the digital economy as a sector with high growth potential. As a result, the National Transformation Program (NTP) is accelerating Saudi Arabia's digital transformation by expanding and improving the Kingdom's digital infrastructure and enabling the adoption of Fourth Industrial Revolution (4IR) technologies. The NTP is also developing e-government services across all sectors, empowering digital entrepreneurs, increasing digital awareness, and developing digital talent and skills.

Strategic Objectives



وزارة الاتصالات
والمعلوماتية
والتكنولوجيا
MINISTRY OF COMMUNICATIONS
AND INFORMATION TECHNOLOGY

› Develop the digital economy

هيئة
الحكومة
الرقمية
Digital
Government
Authority



› Develop the e-government

Digital Transformation Achievements

4G

98%

of the Kingdom has 4G wireless broadband coverage

5G

84

Provinces around the Kingdom have 5G services



97%

of government services are provided electronically



77.26%

Maturity of user experience for E-government platforms



6,000+

E-government services



\$1.1+
Billion

Financial savings as a result of e-government initiatives

Improving the Communications Infrastructure

Saudi Arabia's strong infrastructure, e-government services, investment in this sector, highly qualified talent, and innovation and entrepreneurship efforts accelerated the Kingdom's digital transformation to become a global leader in the sector. Saudi Arabia ranked **2nd among G20 countries** in the 2021 Digital Riser Report issued by the European Center for Digital Competitiveness, and advanced 8 ranks globally and ranked 1st among GCC countries in the **IMD World Competitiveness Yearbook 2022**.

Internet Speed in the Kingdom in 2022

Mobile Internet Speed



Fixed Internet Speed



Accelerating the Growth of the Kingdom's Digital Economy

The National Transformation Program developed sectoral policies and legislation that showcase Saudi Arabia's ambitious digital transformation goals. 2022 saw the approval of the Digital Government Policy and the Telecommunications and Information Technology Act and its implementing regulations, reinforcing the Kingdom's position as the largest and fastest-growing digital economy in the MENA region.

The Telecommunications and Information Technology Act

- 1 Develops the digital infrastructure
- 2 Protects consumers
- 3 Promotes investment
- 4 Improves local talents
- 5 Develops the communications and IT sector
- 6 Encourages innovation, entrepreneurship, and technical research and development

The Law covers various subsectors of communications and IT services in the Kingdom, including:

- 1 Digital infrastructure
- 2 Emerging technologies
- 3 E-government
- 4 Digital content platforms

Developing the E-Government

Digital transformation is a vital component towards improving the quality, accessibility, and transparency of government services. The NTP has continued its e-government journey with the Digital Government Authority (DGA), a recently established entity dedicated to e-government development. DGA's mission includes regulating e-government development for all government entities, establishing policies and plans related to e-government, and issuing reports related to digital transformation. DGA aims to **place the Kingdom as one of the top 5 countries in e-government globally by 2030.**

Saudi Arabia's Digital Achievements

31st Globally

in the UN's E-Government Development Index (EGDI)

1st Regionally and 3rd Globally

in GovTech Maturity Index (GTMI) for 2022 issued by the World Bank Group

1st in MENA

in the Government Electronic and Mobile Services (GEMS) Maturity Index issued by UN's ESCWA

Highest Advancement of 23 Ranks

in Digital Government Index issued by WASEDA University for 2021

6,000+



E-government services

which represent 97% of total government services

Digital
Government
Authority

هيئة
الحكومة
الرقمية



A Promising Digital Future

The Digital Government Authority (DGA) has enabled government entities to provide effective and efficient digital services improving governmental return on investment for digital services and growing the local digital economy. This is done by issuing regular reports that track progress on implementing global standards and best practices, and measuring beneficiary satisfaction ensuring the Kingdom's role as a leading nation in governmental digital transformation.

DGA's Key Achievements in 2022

Launched the Strategic Directions for the digital government

Pillars:

1 Satisfied Citizen

2 Enabled Business

3 Effective Government

4 Efficient Investment

5 Regulated Ecosystem

5 Expedited Transformation

Launched the Whole-of-Government Platforms Program

To provide a better digital experience, through:

1 Integrating digital platforms

2 Categorizing digital platforms, products, and services

3 Governing the creation of new digital channels

4 Setting comprehensive and unified plans and roadmaps

5 Developing and operating comprehensive government platforms

DGA's Key Achievements in 2022

Launched 3 indicators and their results:

- 1 The 10th measure of government digital transformation with the participation of 214 entities
- 2 The Digital Experience Maturity Index for Government Services
- 3 The trial version of the Emerging Technologies Readiness Index

Launched a number of electronic programs and platforms

- 1 **The Saudi Digital Investment Frontier (SDIF)**
to develop digital tools that support the governance of digital procurement and encourage digital investment
- 2 **The GovTech Program**
to support governments in adopting emerging technologies
- 3 **The E-Participation (Tafaul) Program**
to involve citizens in finding solutions via digital platforms
- 4 **The Raqmi Portal**
to be the unified portal for the DGA's electronic services and products
- 5 **The first trial phase**
of the regulatory ecosystem initiative for government tech companies

Licensed 15 digital platforms and products and 3 tech companies

Launched more than 18 regulatory documents

Supporting Digital Innovation and Entrepreneurship

As a part of the Kingdom's effort to foster innovation and entrepreneurship, the Center of Digital Entrepreneurship (CODE) was established. CODE empowers local companies to develop their tech businesses and transform their innovative ideas into a digital reality.



مركز ريادة الأعمال الرقمية
CENTER OF DIGITAL ENTREPRENEURSHIP

▶ CODE was established to support innovation and to provide services for digital entrepreneurs, tech startups, and university students. CODE operates from the capital Riyadh and has branches of innovation labs in 6 universities around the Kingdom, in addition to 15 innovation labs within strategic partnerships with local and international companies and a number of public and private entities and universities.

Main Programs provided by The Center of Digital Entrepreneurship (CODE)

Incubators and Accelerators

Incubators and accelerators are intensive programs that accelerate the growth and expansion of startups. While incubators focus on initial ideas and projects to help transform them into thriving tech companies, accelerators work with startups to support their growth and expansion.

رواد التقنية
TECH CHAMPIONS

▶ 42 Initial startup projects which resulted in 10 graduating tech companies

Riyadh
techstars
Accelerator

▶ 12 Tech startups kicked off their growth and expansion journey

GAME CHANGERS
رواد الألعاب

▶ 10 Initial projects were developed into 3 game studio startups

Digital Competitions

جائزة الابتكار
innovation award

Designed to stimulate digital innovation, research, and development. The 2nd edition of this award was launched to motivate digital researchers and patent holders

GAMERS
WITHOUT BORDERS
DEVELOPERS ZONE

In its 2nd edition, this competition provides global game developers with coaching sessions, and practical and remote training from experts in the field

التحديات الرقمية
Digital Challenges



A series of challenges in emerging technologies. After the success of the first challenge (in blockchain), the 2nd challenge focused on Artificial Intelligence

Developing a Generation of Tech Experts

The NTP invests heavily in the Kingdom's national talent, ensuring they are well-versed in the digital transformation sector. Consequently, the program launched several initiatives to encourage young people to learn more about exciting opportunities and tech and to harness their creativity to create an exciting future.

Achievements in Supporting the Kingdom's Youth

The Tuwaiq Youth Program

A Program for youth (from 6 – 17 years old) within the Future Champions initiative in cooperation with Tuwaiq Academy, to hone their skills and discover their tech talents.



ThinkTech Festival for Robotics and Artificial Intelligence

The festival was held at Qassim Scientific Center within the Future Champions initiative.



The 3rd Make it & Play it Competition

Organized in partnership with the Saudi E-sports Federation and held for young people between the ages of 9 and 17. Through intensive practical activities and training in a variety of tech and programming skills, the Competition provided participants with the required technical knowledge and skills needed to develop engaging applications.



Promoting Digital Awareness and Knowledge Locally and Globally

To prepare Saudis to participate in tomorrow's workforce, 2022 saw the launch of several initiatives to build a generation of innovative and knowledgeable young people with competitive digital skills. Initiatives like **ThinkTech** and **Digital Giving (Ataa Digital)** initiative are enriching digital content geared to the Arabic language, and spreading digital knowledge both locally and around the world.

Digital Awareness Efforts in 2022

Sync Digital Wellbeing Summit

▶ This summit was launched by ThinkTech in partnership with King Abdulaziz Center for World Culture (Ithra). Featuring 60 speakers from around the world, it sought ways to protect individuals from technology damage through the development of international laws and legislation related to the use of technology in society.

Promoting Digital Awareness and Knowledge Locally and Globally

A Tech Course for University Students

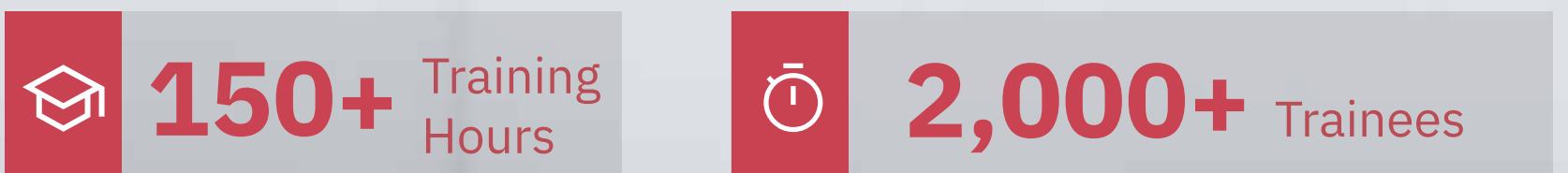
- ▶ 101 Tech Course, presented in cooperation with Stanford University, was launched to reduce the gap between graduates and labor market requirements and to educate students on emerging technologies of the future. These courses were organized by two Saudi universities as elective courses for their students.

The course was prepared by



Freelancing Program

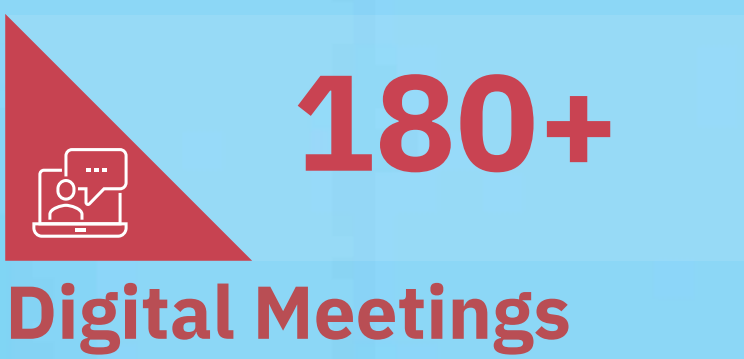
- ▶ This Program aims to train 3,000 beneficiaries to enable them to practice freelancing and link them to relevant entities to increase the rate of freelancing in the tech market.



Digital Giving Initiative

The Digital Giving initiative was launched to be a non-profit initiative that aims to spread digital awareness in society. This is achieved by providing tech courses, enriching Arabic tech content, and organizing tech meetings in cooperation with multiple entities in the public, private, non-profit, and educational sectors.

The Initiative provided



For more than



► A hackathon for content creators and tech enthusiasts that was organized by Saudi Arabia's Ministry of Communications and Information Technology and the ICESCO in partnership with Egypt's Ministry of Communications and Information Technology. This Hackathon aimed to enhance partnerships between academic entities and universities, motivate young people in sharing their ideas and show participants how to compete in tech solution challenges.

The Hackathon Challenges covered several domains, including:

- 1 Artificial Intelligence
- 2 Internet of Things
- 3 Cybersecurity
- 4 Augmented and Virtual Reality



Launch of the Saudi Digital Academy

A Saudi academy that follows international standards to develop digital capabilities in modern and advanced technologies.

The Academy Covers:

1 Web and app development

2 Data and AI analysis

3 Game design and development

4 Cloud programming

5 Executive programs

Digital Hemam Bootcamps

▶ A Bootcamp offered by the Academy was established to prepare new graduates and job seekers to face fast-paced labor market requirements. By providing young people with the education and training needed for emerging, new, and advanced technologies, they become prepared for the demands of future jobs and skills.

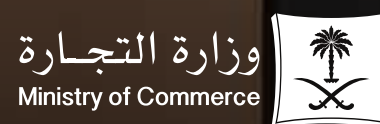
Private Sector Empowerment

Attracting high-quality investments is key to a thriving, diverse and sustainable economy. The National Transformation Program supports this by developing economic opportunities for entrepreneurs and investing in SMEs. These measures are empowering the Kingdom's private sector, helping Saudi Arabia become **one of the top 15 global economies**.

Strategic Objectives



- › Attract foreign and local investments




- › Strengthen communication channels with citizens & business community
- › Grow SME contribution to the economy




- › Enhance businesses' focus on the sustainability of the economy


- › Enhance ease of doing business
- › Enable the development of the retail sector

Transformation in Commerce and Investment

 **166%**
Growth of SMEs since launch of Vision 2030

 **30 Minutes**
to start a commercial business

 **180 Seconds**
to issue a commercial registration

 **24th** Globally and **7th** among G20
The Kingdom ranked 24th Globally and 7th among G20 countries in the 2022 IMD World Competitiveness Yearbook

 **750+**
Services provided by Saudi Business Center to the business sector

 **4,350+**
Foreign investment licenses issued in 2022*

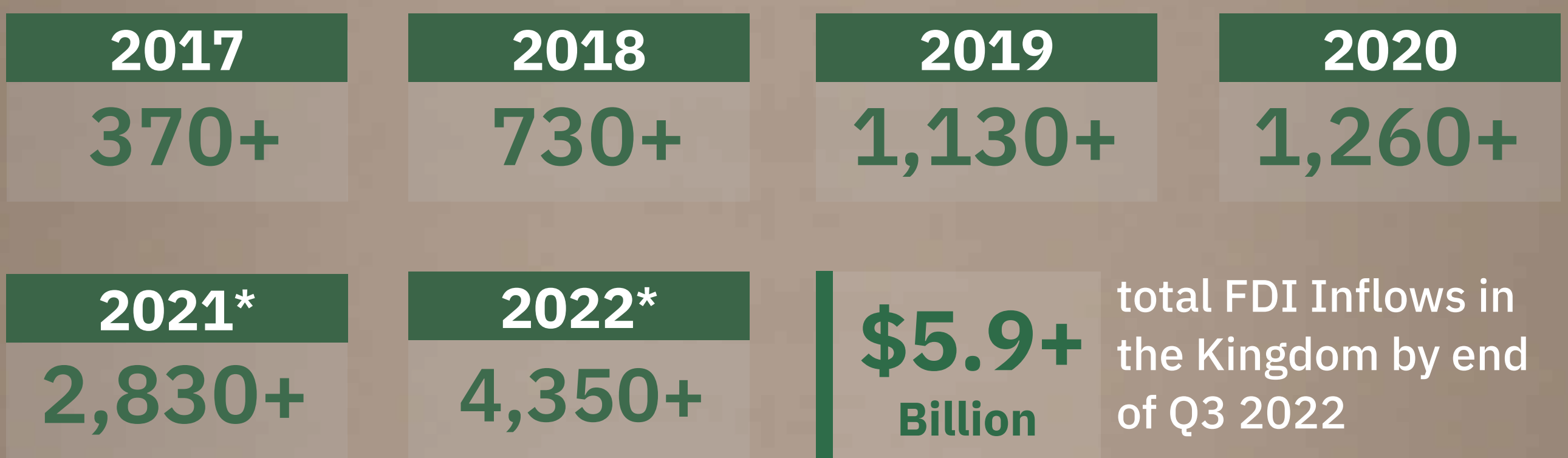
 **80**
International companies obtained permit to open a regional office in the Kingdom

* Excluding investment licenses granted under the “Tasattur” anti-concealment campaign

Attracting Foreign Investments

The Program is enabling Saudi Arabia's transformation into a leading investment destination. Thus, it launched the "Invest Saudi" initiative as the unified national brand for marketing the Kingdom's attractiveness as an investment powerhouse. As a testament to the Kingdom's investment attraction success, the International Monetary Fund recognized Saudi Arabia for its National Investment Strategy, the reforms, and the policies created that have improved the business and investment environment, and attracted foreign investors.

Annual Foreign Investment Licenses



* Excluding investment licenses granted under the "Tasattur" anti-concealment campaign



Promoting Investment in the Kingdom

Reforms are enhancing the Kingdom's commercial and investment environment, empowering the private sector and creating new opportunities for local and foreign investments. As a result, the Kingdom made substantial gains in attracting foreign investment compared to the previous year. Saudi Arabia's economic growth is the fastest in the G20. Underpinning this economic success includes the doubling of the number of SMEs in the Kingdom, and the number of leading national companies expanding locally, regionally, and internationally.

Through the National Transformation Program's initiatives, the Ministry of Investment signed several MoUs and MoCs to promote investment in Saudi Arabia.



Promoting Investment in the Kingdom

Key Investment Promotion Agreements in 2022



MoU with GSK plc



To establish a comprehensive project to localize manufacturing and transfer pharmaceutical and healthcare knowledge to the Kingdom.



MoU with Amazon



To improve local capabilities, grow e-commerce, and attract sustainable investment into Saudi Arabia.

Promoting Investment in the Kingdom



MoU with Novartis for pharmaceuticals

To co-create Cell & Gene Centers of excellence with leading research institutes in Saudi Arabia to provide innovative solutions for patients.



MoU with the economic airline “Wizz Air”

Signed in partnership with the Ministry of Transport and Logistic Services, the General Authority of Civil Aviation (GACA), and the Saudi Air Connectivity Program to explore investment opportunities in aviation.

Promoting Investment in the Kingdom



MoU with INDEVCO Group



To establish a cooperation project with NAPCO National to construct a factory for aluminum chips at Ras Al-Khair.



Joint MoU with Lucid Motors



With several government and private entities in the Kingdom to localize vehicle manufacturing.

Promoting Investment in the Kingdom



MoU with Insilico Medicine



To provide new opportunities in the field of AI within biotechnology.



MoU with Mapei SPA



To explore cooperation and localization opportunities in chemical conversion products for construction.

Promoting Investment in the Kingdom



Agreement between Advanced System Group and Amazon Café



To grant Amazon Café, the 6th largest coffee chain worldwide, an exclusive franchising chance to open 150 branches in Saudi Arabia.



Partnership between Damman Valley Company and Arcensus GmbH



To establish the Saudi-German Genomic Center in Riyadh.

Promoting Investment in the Kingdom



MoU with Motherson Group



In cooperation with the National Industrial Development Center to explore investment opportunities in the field of spare part manufacturing for vehicles and other fields.



MoU with King Abdullah Financial District (KAFD)



To create and attract investment opportunities in major vital sectors.

Promoting Investment in the Kingdom



MoC with the Federation of Saudi Chambers



To enhance cooperation and partnership with the private sector to achieve economic integration and unify efforts in improving investment.




MoU with the National eLearning Center



To support the Ministry of Investment by developing e-learning through aligning strategy, procedures, and services between the two entities.



Promoting Investment in the Kingdom



 **MoU with Imam Mohammed Ibn Saud Islamic University** 

To develop investment opportunities in education and exchange expertise, research, and creative skills.



 **Joint MoC with World Sport Company and Juventus Academy** 

To support the Academy in developing investment opportunities and attract investments from global sport companies.

Promoting Investment in the Kingdom



MoU with Saleh Sulaiman AlRajhi Group



To explore cooperation opportunities in supporting the construction of a mall with a foreign operator.



Investment partnership between Ajlan & Bros Holding Group and Norinco Group

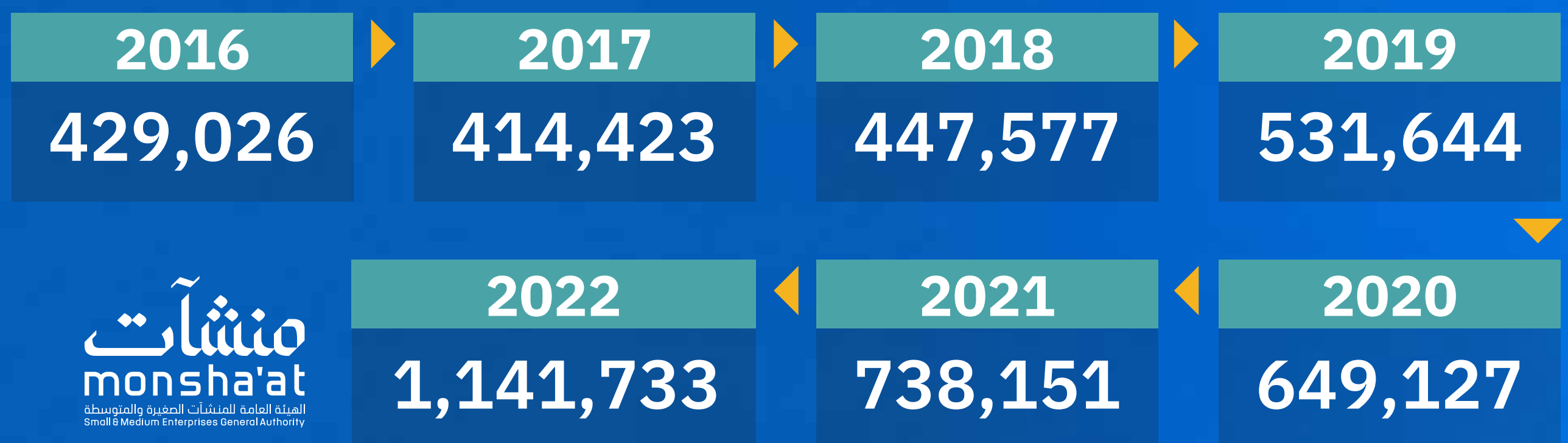


To discover, extract, treat, and filter precious and base metals.

Growing SME Contribution to the Economy

Vision 2030 recognizes that encouraging entrepreneurship and supporting SMEs is vital to the Kingdom's economic growth. Initiatives launched under the National Transformation Program have helped lead to the number of SMEs doubling since the launch of the vision 2030, with more than **1.1 million SMEs launched by the end of 2022**. By removing obstacles, facilitating financing, modifying laws and regulations, and developing business and training incubators and accelerators, the Kingdom is well on its way to its target of **ensuring that 35% of the Kingdom's GDP originates from SMEs by 2030**.

Number of SMEs in the Kingdom



منشآت
monsha'at
الهيئة العامة للمنشآت الصغيرة والمتوسطة
Small & Medium Enterprises General Authority

Launch of the Digital Content Incubator

22 companies participated in launching 16 Digital projects by Saudi entrepreneurs and content creators.



Digital Projects



Participating Companies

Incubator Objectives

- 1 Transform innovative and entrepreneurial visual and audio media ideas into promising digital projects
- 2 Empower content makers to make positive and meaningful content
- 3 Grow investment in the SME media sector

Launch of the Small and Medium Enterprises Bank

The Council of Ministers approved the **SME Bank Legislation** and the transfer of the SME Loan Guarantee Program from the Small & Medium Enterprises General Authority (Monsha'at) to the SME Bank. The Bank launched 6 financing products and 15 finance sector partnership agreements worth up to \$800 million. These products and agreements will allow SMEs to access the funding necessary to empower their growth.



The SME Bank currently provides 6 financing products

1

Online Store Financing

2

SME Credit Card

3

Renewable Financing

4

Working Capital Financing

5

Microfinance

6

Medium Term Financing

SME Bank

بنك المنشآت الصغيرة والمتوسطة
Small & Medium Enterprises Bank

Increasing the Kingdom's Global Competitiveness

Since its launch, the National Transformation Program has enacted **more than 750 economic reforms** to grow the Kingdom's private sector, with government entity cooperation easing business for entrepreneurs and investors. These reforms improved Saudi Arabia's investment environment and competitiveness, and they include:

- 1 Reforms to legislature and regulations
- 2 Automation and facilitation of business procedures
- 3 Improvement of the business sector
- 4 Supporting increased female participation in the economy



In 2019, the National Competitiveness Center (NCC) was established to study and analyze obstacles and challenges that the public and private sectors face and to improve the Kingdom's rankings in international indicators and reports. The NCC also provides creative solutions and recommendations and monitors their execution. NCC is tasked with launching a new generation of legislative and procedural reforms to reach the optimal stage of productivity, sustainability, inclusion, and global competitiveness.

The Kingdom's Competitiveness in International Indicators

The NCC monitors, studies, and analyzes the Kingdom's performance on international competitiveness reports to improve performance and increase rankings.

-  **24th**
In the 2022 IMD World Competitiveness Yearbook
-  **36th**
In the 2019 Global Competitiveness Report issued by the World Economic Forum
-  **80/100 Score**
In the 2022 Women, Business and the Law Report issued by the World Bank



Enhance Ease of Doing Business

In 2019, the **Saudi Business Center** was established to facilitate the process of starting and running a business by providing a one stop shop for all related services as per the best international practices.



Saudi Business Center branches in 13 cities across the Kingdom



Services related to business



Representatives of government entities at the Center

Saudi Business Center Achievements



Launching a unified platform for the business sector

▶ This platform operates in cooperation with all relevant authorities to facilitate and digitize business processes, such as:

- 1 Starting a business by establishing companies that help other companies in opening files within relevant government entities
- 2 Operating a business by issuing the required operation licenses and other services
- 3 Closing a business by canceling the commercial registration and any related accounts under the relevant government entities

Facilitating the investor's journey

▶ The Center worked with the relevant business entities on a number of reforms to support the investor's journey, including lowering the cost of specific licenses and modifying or canceling certain requirements.

Providing value-added services

▶ The Center began providing value-added services at their branches with 10 agreements signed with entities that support investors in sectors like: banking, insurance, telecommunications, finance, and legal consultations.

المركز السعودي للأعمال
Saudi Business Center

Business Protection

In order to protect businesses more effectively, the National Transformation Program developed the regulation of bankruptcy by issuing the Bankruptcy Law. This law enables debtors to amend their financial situation and resume activity while maintaining creditors' rights. Additionally, a Bankruptcy Commission was established with the participation of the relevant government entities to ensure the proper implementation of the law.

Key Achievements

Two MoUs were signed

▶ to provide the required information and documents to complete bankruptcy procedures and achieve higher quality data, lower cost and less time.



Launch of online training for bankruptcy process facilitators.

Several ministries were linked electronically to automate processing including:

- 1 Supporting inquiries about deeds (Ministry of Justice)
- 2 Providing customer data services (Ministry of Human Resources and Social Development)
- 3 Providing employment status service (The General Organization for Social Insurance)
- 4 Supporting inquiries about shop licenses (Ministry of Municipal, Rural Affairs and Housing)
- 5 Supporting inquiries about commercial registrations and debtor data (Ministry of Commerce)



More Opportunities for Entrepreneurs

Initiatives to make it easier for entrepreneurs are a core area of the Program, including those tackling challenging obstacles such as commercial concealment, considered to be one of the biggest challenges hindering the growth of the economy, and entrepreneurship issues, specifically those hindering SMEs. The Program has also provided enhanced entrepreneurship opportunities through several procedural and regulatory reforms, including the promotion of e-commerce and franchise activities in the Kingdom.

Commercial Franchising



160+

Trade Marks were published by Franchise Center to promote their franchising opportunities



52

Trade Marks were supported by the "Tomoh" Program

Promoting E-Commerce

With the participation of 16 government entities, the Saudi E-Commerce Council introduced initiatives to develop the e-commerce infrastructure, including:



Partnering with non-profit organizations like the World Bank to develop Saudi Arabia's e-commerce and benefit from successful global experiences.



Activating the short national address in providing postal services and package delivery for a smoother customer experience.



Improving the payments system of online stores that possess commercial registrations and allowing them to open bank accounts without being deemed as "high risk."



Improving e-commerce's logistic services and issuing parcel transport licenses instantly.



Developing and operating the National E-Commerce Platform to support entrepreneurs and companies to start and continue their e-commerce journey.



Launching the national companies' promotion program to develop local online stores in 5 targeted sectors: health, education, culture, tourism, and lifestyle.



Launching the e-commerce accelerator where 40 startups participated and 12 establishments joined the first batch of the accelerator.



مجلس التجارة الإلكترونية
E - Commerce council

Protecting Intellectual Property

To foster a fair commercial environment in the Kingdom, the Program continues to develop initiatives that contribute to establishing the necessary authorities and programs, creating a commercial environment that safeguards intellectual property. These initiatives also increase consumer protection and provide better services and products to Saudis.



الهيئة السعودية للملكية الفكرية
Saudi Authority for Intellectual Property

▶ The Saudi Authority for Intellectual Property's (SAIP) objective is to regulate, support, grow, safeguard, and improve the Kingdom's intellectual property sector per best international practices.

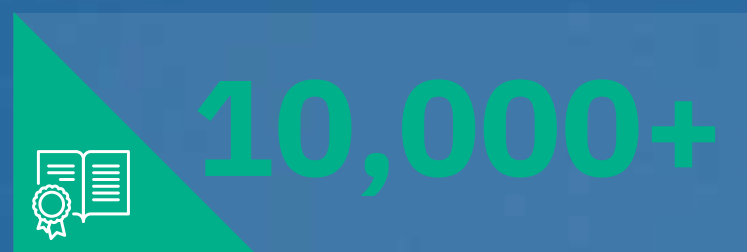
SAIP contributes in:

- 1 Safeguarding the Kingdom's interests in intellectual property on an international level
- 2 Safeguarding intellectual property rights
- 3 Enhancing the competitiveness of the Kingdom's economy

Intellectual Property Protection Achievements



Patents



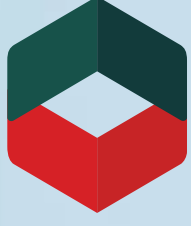
Design Patents



Protecting the National Economy and Consumers

استدعاء

مركز استدعاء المنتجات المعيبة
Defective Products Recall Center



► The Defective Products Recall Center works to increase consumer safety and ensure consumer rights, through:

- 1 Recalling defective products from the local market
- 2 Following up with consumer complaints about defective products
- 3 Following up on product issues locally and internationally
- 4 Exchanging information with regional and global recall centers
- 5 Following up on the repair or withdrawal of a defective product

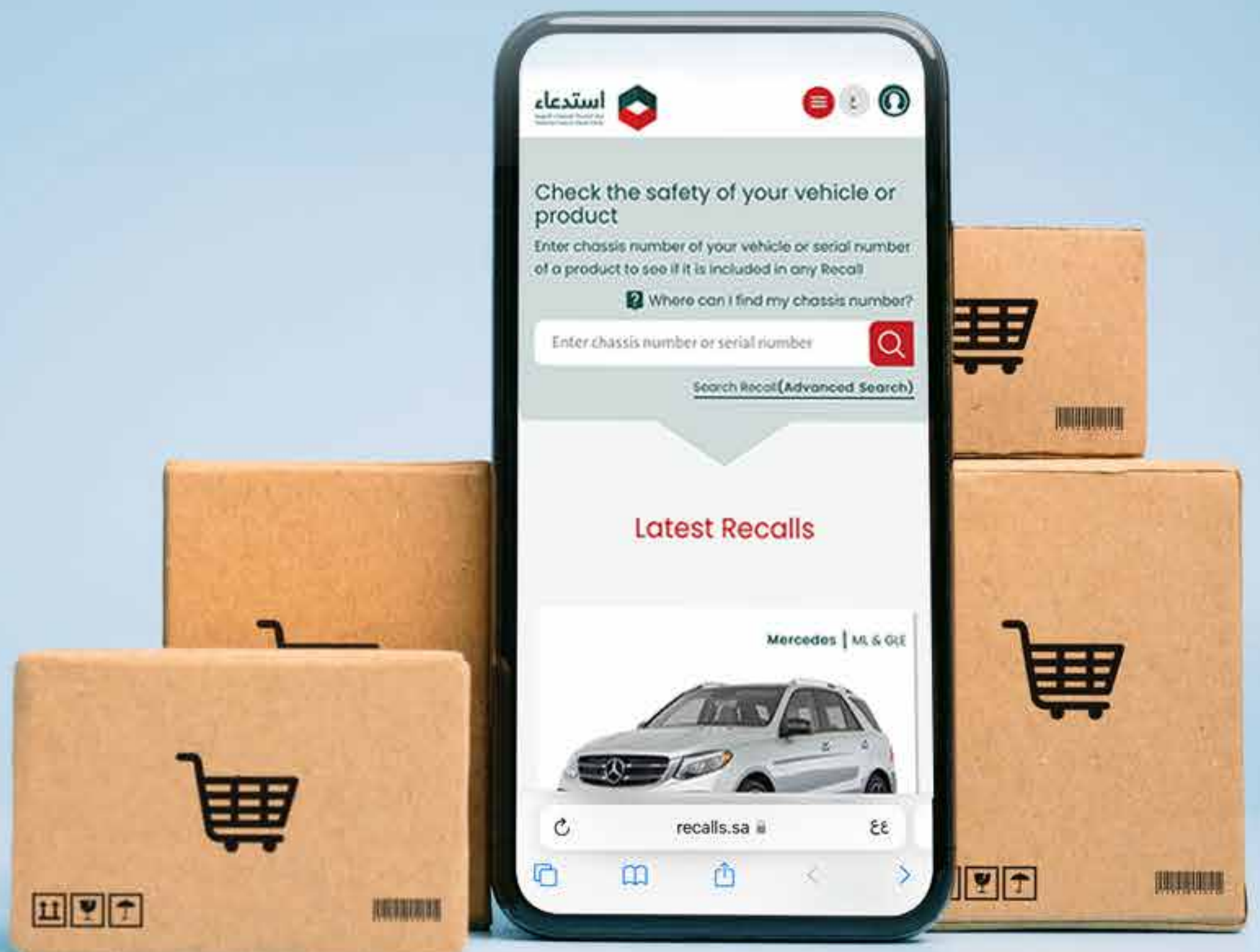


تقدير
TAQDEER

► The Taqdeer Center

Taqdeer is a vehicle accident assessment center that manages, operates, and regulates damage assessment electronically and professionally, in accordance with the best international standards, with the goal of:

- 1 Facilitating accident assessment procedures
- 2 Minimizing required procedures
- 3 Expediting compensations
- 4 Providing services for insured vehicles



Improving Product Quality and Safety

Through the Saudi Standards, Metrology and Quality Organization (SASO), the National Transformation Program launched a number of product safety and quality programs.



► The Saudi Product Safety Program (Saleem)

Saleem ensures product safety by limiting non-conforming products to Saudi Specifications from entering the market.



الخواصقات السعودفة
Saudi Standards



of products conform to
Saudi Specifications



Improving Product Quality and Safety



- ▶ **The National Metrology Program (Taqyees)**
Taqyees is responsible for ensuring measurement devices in the Kingdom are accurate and adhere to applied laws and regulations.

Taqyees has checked and ensured the accuracy of:

41,000+

Petrol pumps

11,000+

Scales

300,000

New home meters

Taqyees issued **24** National Certificates that prove that a measuring device conforms to Saudi specifications



المواصفات السعودية
Saudi Standards



Legislative Reforms

Since the launch of the National Transformation Program, several legislative reforms were implemented to remove obstacles that hinder the growth and sustainability of the private sector. Laws like the Franchise Law, Commercial Mortgage Law, New Anti-Concealment Law, and E-Commerce Law have either been established or improved. In 2022, the **New Companies Law was issued** to keep up with the Kingdom's economic transformation.

Goals of the New Companies Law

- 1 Facilitating legal procedures and requirements to improve the business environment
- 2 Easing the obtainment of capitals and providing long-term financial resources with lower cost
- 3 Clarifying primary principles and provisions to reduce disputes among stakeholders
- 4 Achieving balance between stakeholders under the law's provisions and limiting related risks
- 5 Enhancing company governance according to the best international standards
- 6 Developing the legislative ecosystem for non-profit organizations to achieve stability and growth in the sector



Combating Commercial Concealment

The Ministry of Commerce launched the National Anti-Commercial Concealment Program, within the National Transformation Program's initiatives, to combat commercial concealment in all sectors. This effort aims to increase commercial and investment opportunities, improve monitoring, implement laws and regulations, and raise consumer awareness.

Combating commercial concealment leads to:



Higher revenues



Higher number of legal workers



GDP growth



Fair competition

Key achievements of the National Anti-Commercial Concealment Program in 2022

1

Analyzed **1.4+ million** commercial registrations and municipality licenses

2

Rectified **19,000+** registrations of those

3

Held **35 workshops** and meetings with businesses interested in rectifying their status

4

134,000+ Inspection visits

5

Developed an electronic service for rectifying business status

6

Launched **60 initiatives** to process rectification requests

7

Provided a **new job** title in commercial banks for combating concealment



Unified Call and Communications Center

The **Unified Call and Communications Center** was launched in 2022 and it supports communication channels with citizens and the business community to increase the quality and efficiency of services provided to them. The Center operates on a 24/7 basis to serve beneficiaries, respond to their inquiries, file their complaints, and process them. It also aims to improve the quality of available services through rigorous follow-up on performance.

Calls to business call center

1.2+ Million
received calls in 2022

For consumers

The Center
operates 24/7

For the business sector

The Center operates 5
days a week



7th Theme

Economic Partnerships

Development of Economic Partnerships

The National Transformation Program aims to create a strong and diverse economy by building economic partnerships at the regional and international levels across various sectors.

Strategic Objectives



- › Support national companies to consolidate their leadership globally
- › Develop promising local companies into regional and global leaders
- › Push forward the GCC integration agenda
- › Develop economic ties with the region beyond GCC
- › Develop economic ties with global partners

Development of Economic Partnerships

To attract foreign and local investments, the Ministry of Investment is representing the Kingdom in forming economic ties with other countries. This is done through participating in various forums and meetings, where many agreements were signed.

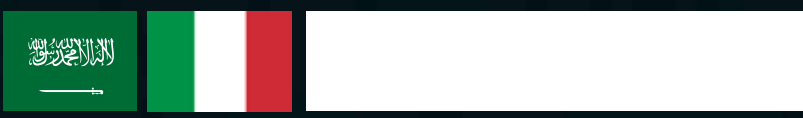


▶ This forum resulted in the signing of 16 MoUs in multiple sectors, like: energy, renewable energy, health, technology, advanced industries, and R&D.



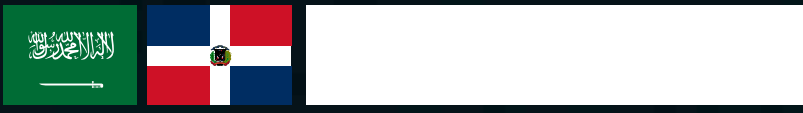
▶ This forum established the Saudi-Greek Business Council and bilateral investment meetings were held between Saudi and Greek companies, with the participation of more than 100 business leaders from the public and private sectors.





Saudi-Italian Investment Forum

An investment agreement was signed between WE ENERGY and Officine Nicola Galperti e Figlio S.p.A. in the energy sector, specifically in the areas of forging and flange manufacturing.



Saudi-Caribbean Investment Forum

Bilateral meetings were held between companies and investors from both sides, with the participation of representatives from 16 Caribbean countries. This forum marked the first time that a single country had met with multiple Caribbean countries for such meetings.



Participants from the Saudi Delegation who represent government and private entities



Government meetings



Private sector meetings





Saudi-Greek Investment Forum in Athens

As a result of this forum, both government and investment agreements were signed between Saudi and Greek companies in various sectors.

21

Investment agreements between Saudi and Greek companies

12

Government agreements

30

Leading and promising participating Saudi companies



Saudi-Uzbek Business Council

As a result of this council, 14 investment agreements were signed between Saudi and Uzbek government and private entities in various key sectors.





Saudi-Oman Roundtable Meeting

▶ This meeting brought together more than 20 leading Saudi companies that are interested in expanding and exploring investment opportunities with 32 entities from Oman’s private sector.



Saudi-Kazakh Investment Meeting

▶ 13 investment agreements were signed in various sectors such as sport, media, health, pharmaceuticals, and agriculture. In addition to these agreements, dialogue sessions were held to explore promising investment sectors between the two countries in areas such as petrochemicals, renewable energy, water desalination, mining, and food security. The Saudi side also presented key developments in the Kingdom’s business sector and highlighted the giga projects associated with Vision 2030.





Signed 14 Agreements between Saudi and Egyptian Private Sectors

Coinciding with the visit of HRH Crown Prince Mohammed Bin Salman to Egypt, a number of leading Saudi companies and Egyptian government and private investment entities signed 14 agreements worth over \$7.7 billion. These agreements aim to strengthen cooperation and investment between the two countries and increase collaborative projects between Saudi and Egyptian businesses.



Brazil Investment Forum “Invest in Brazil”

The forum took place in Dubai, hosting several meetings with prominent Saudi companies and was attended by the President of the Federal Republic of Brazil.

Main Saudi companies that participated:

Acwa Power, Savola, Al Muhaidib, Riyadh Bank, Desert Technologies, Al Bahri, Tanmiah





Saudi-Austrian Investment Forum

Main Saudi companies that participated:

Acwa Power, Petromin, Alrajhi Holding Company, Advanced Technology & Services Company

This forum was held with the aim of strengthening economic cooperation in various investment sectors between the two countries. A total of 110 business leaders from the public and private sectors participated. In addition, 42 bilateral meetings took place between several Saudi and Austrian companies. A cooperation agreement was also signed between Eqleed Group, University of Vienna, Nemetschek Company, and SDO ZT GMBH to develop high-quality modern construction systems in accordance with international environmental laws.



Bahrain Economic Development Board

Main Saudi companies that participated:

Elm Company, Al Fanar, Dr.Sulaiman Al Habib Group, Boudl Company

To strengthen economic relations between the Kingdom of Saudi Arabia and the Kingdom of Bahrain, the Bahrain Economic Development Board held multiple meetings with prominent Saudi companies. The purpose was to identify potential opportunities for cooperation between the two countries by discussing expansion plans for the Saudi companies and connecting them with relevant investment opportunities in Bahrain.





National Transformation Program's KPIs

Showcasing NTP's Progress in its 2022 KPIs

National Transformation Program's KPIs

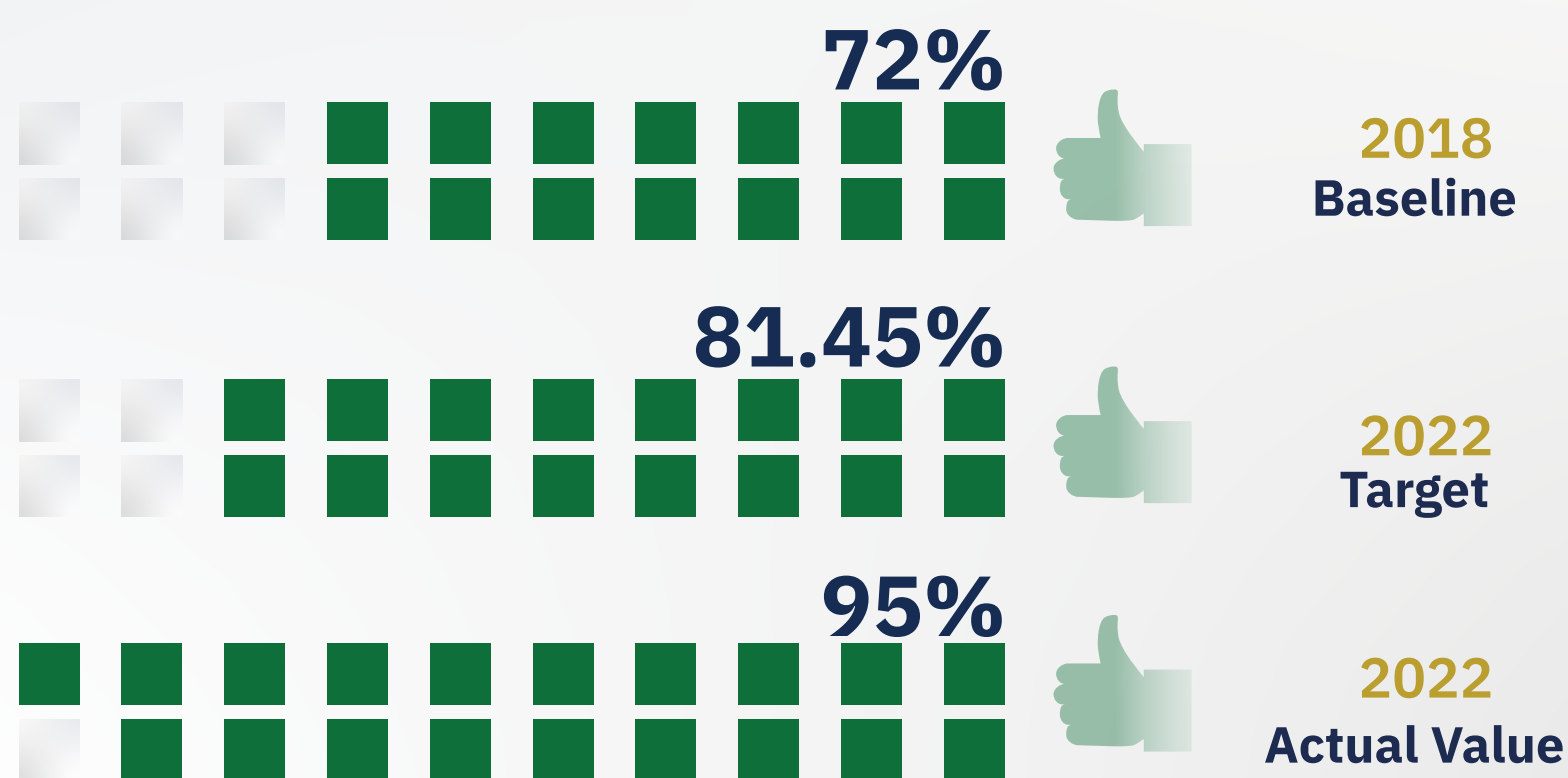
1st Theme

Government Excellence

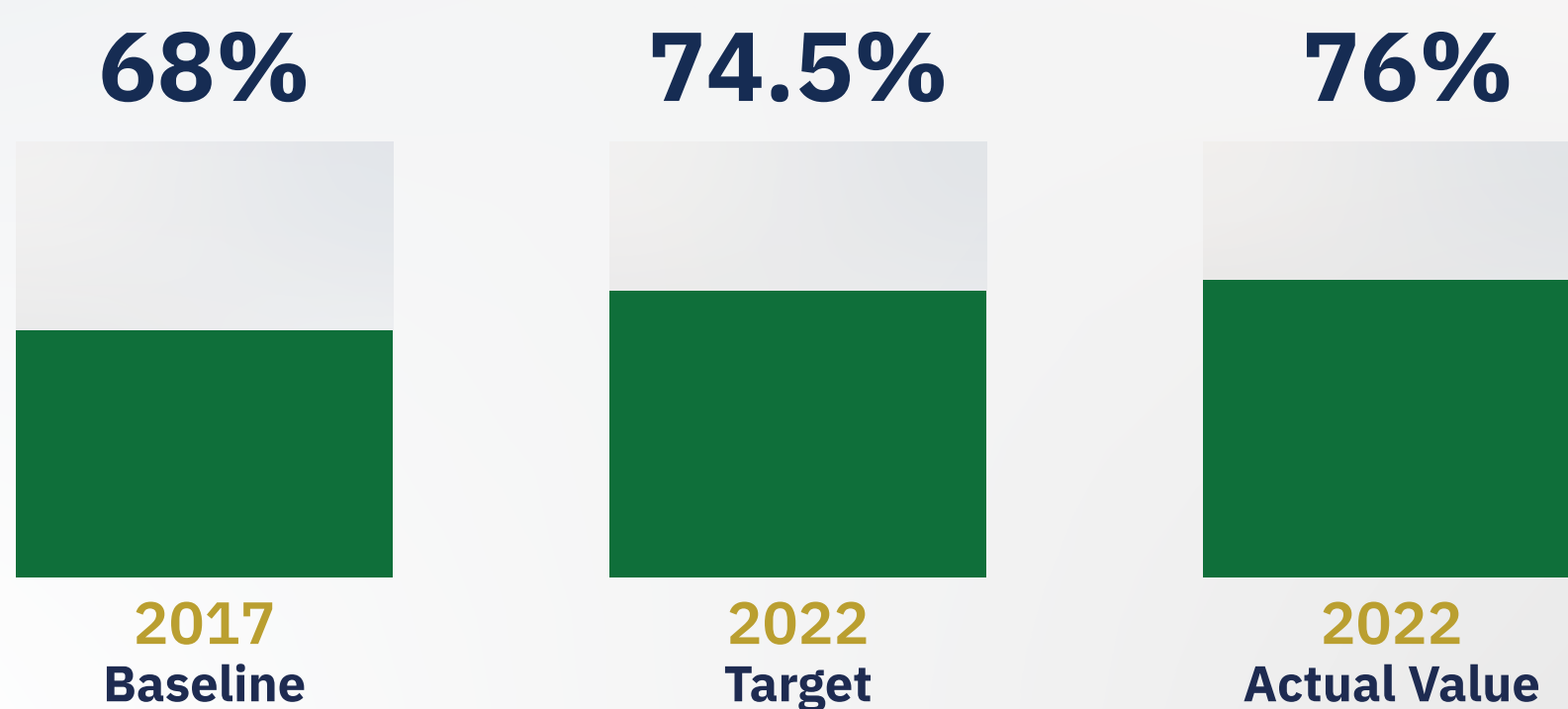
Percentage of the Ministry of Justice's services provided electronically



Beneficiary Satisfaction with Judicial Services (%)



Percentage of civil service employees' engagement



1st Theme

Government Excellence

Kingdom's rank in Corruption Perception Index (CPI) issued by Transparency International

57

2017
Baseline

48

2022
Target

54

2022
Actual Value

National Transformation Program's KPIs

2nd Theme

Sustainable Resources

Number of licenses issued to trade in wildlife and their products

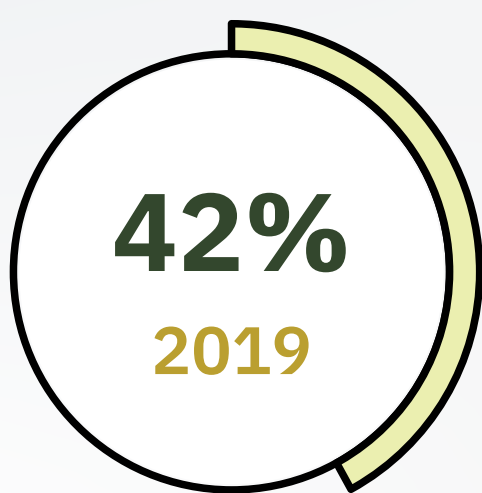
2,035 **4,000** **5,960**

2018
Baseline

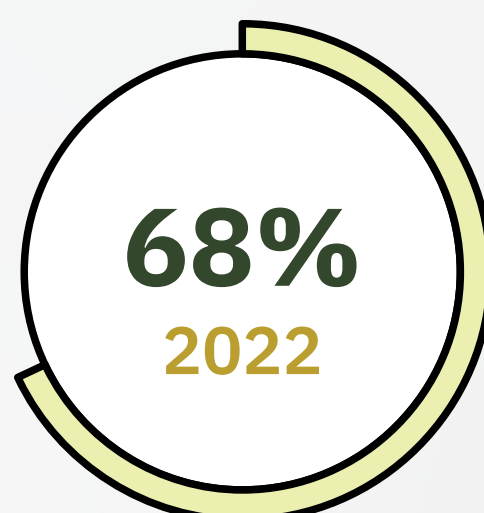
2022
Target

2022
Actual Value

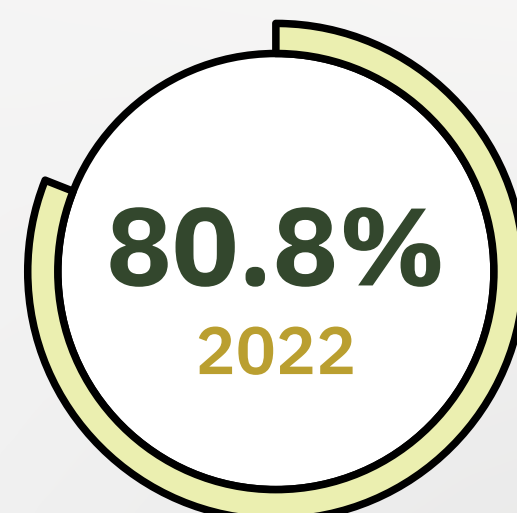
Percentage of environmentally licensed industrial facilities



Baseline



Target



Actual Value

Area of rehabilitated natural vegetation

22,668 hectares



57,500 hectares



93,950 hectares

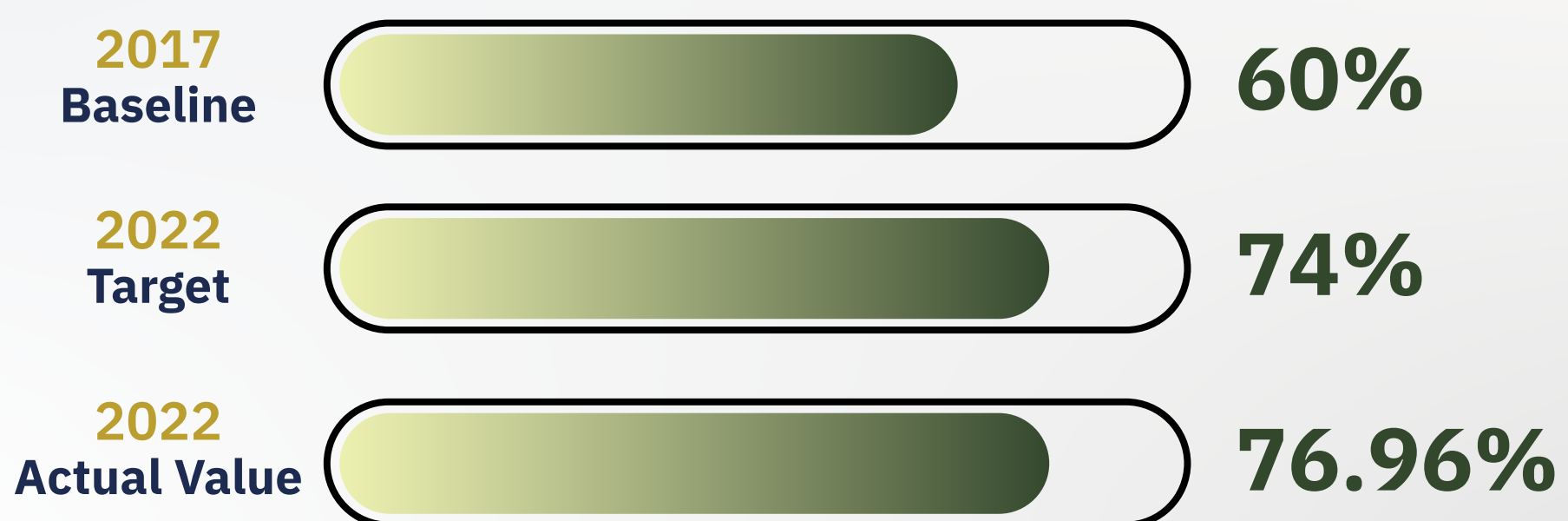


National Transformation Program's KPIs

2nd Theme

Sustainable Resources

Accuracy of forecasting and early warning of meteorological hazards (sandstorms and floods) 3 days prior



Percentage of natural reserves to the Kingdom's total area



Percentage of essential medicines available at the local market



2nd Theme

Sustainable Resources

Duration of water strategic storage for urban utilization

1.35
days

2018
Baseline

2.27
days

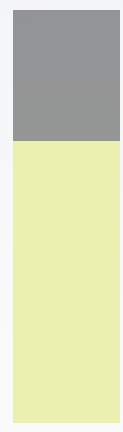
2022
Target

2.27
days

2022
Actual Value

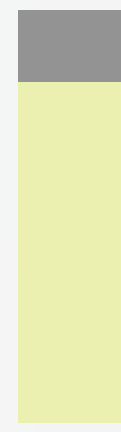
Supply continuity rate

14 hours/day



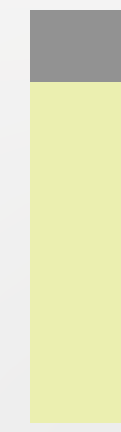
2017
Baseline

20.5 hours/day



2022
Target

20.56 hours/day



2022
Actual Value

National Transformation Program's KPIs

3rd Theme

Social Development

The Percentage of private sector's contribution from total social expenditure

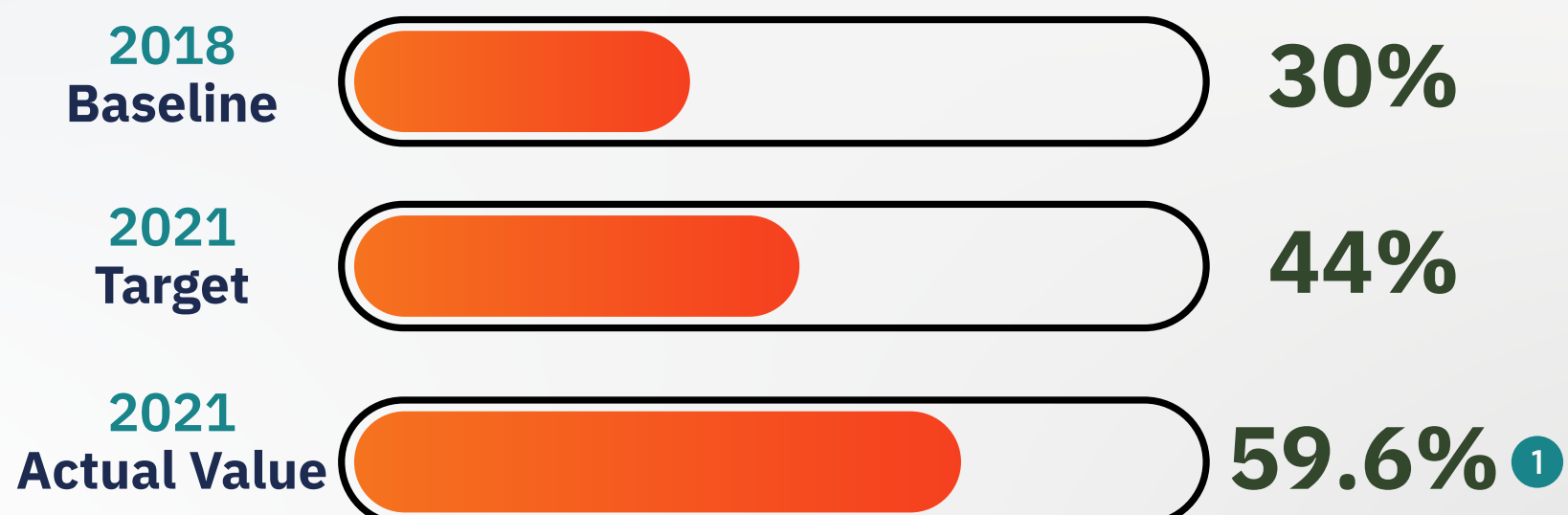
1.19% 1.32% 3.53%¹

2018
Baseline

2021
Target

2021
Actual Value

The Percentage of large companies adopting social responsibility programs



Percentage of development expenditures from total non-profit sector expenditures



¹ 2022 value is measured in Q1 2023

² 2022 value is measured in Q4 2023

National Transformation Program's KPIs

3rd Theme

Social Development

Beneficiaries' satisfaction with the services of non-profit organizations



Number of volunteers in the Kingdom



Number of volunteering opportunities available to the Kingdom's population



National Transformation Program's KPIs

3rd Theme

Social Development

Economic value of volunteering in the Kingdom per capita

0.6 SAR

2015
Baseline

20 SAR

2022
Target

64.16 SAR

2022
Actual Value

Percentage of non-profit organizations' contribution to GDP

0.2%

2015
Baseline

0.49%

2021
Target

0.83% ¹

2021
Actual Value

Percentage of growth in number of nonprofit organizations

0%

2015
Baseline

64.11%

2022
Target

120.9%

2022
Actual Value

¹ 2022 value is measured in Q4 2023

National Transformation Program's KPIs

3rd Theme

Social Development

Percentage of specialized non-profit organizations that support development priorities

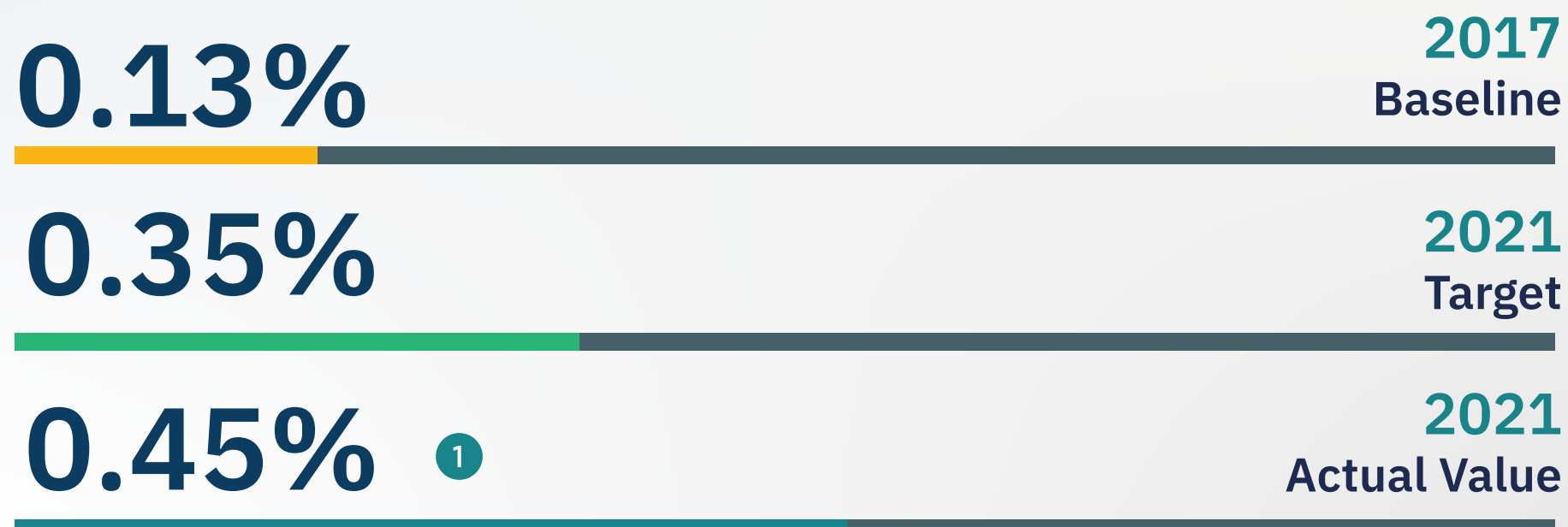


Baseline

Target

Actual Value

Percentage of non-profit sector's personnel out of the total workforce



2017
Baseline

2021
Target

2021
Actual Value

Beneficiaries' satisfaction with social services



Baseline

Target

Actual Value

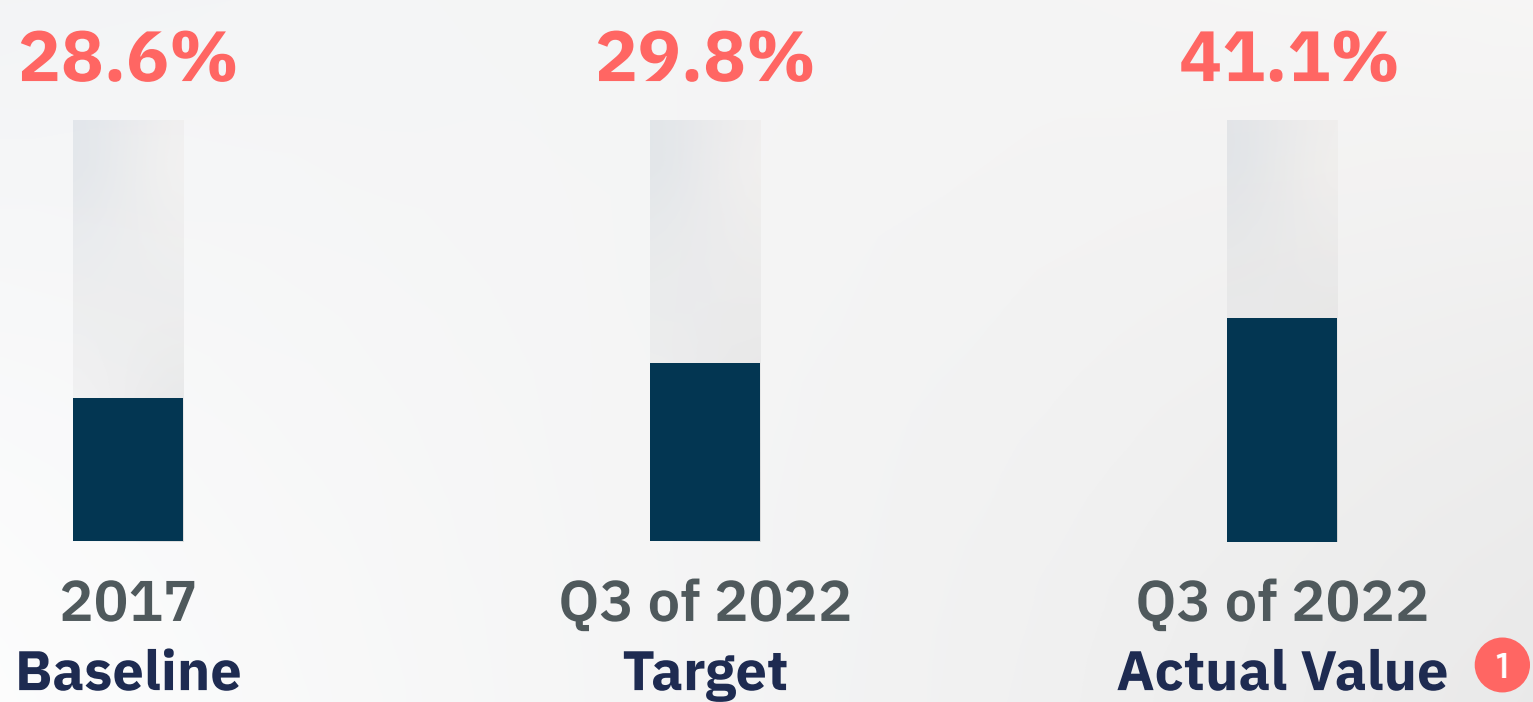
① 2022 value is measured in Q4 2023

National Transformation Program's KPIs

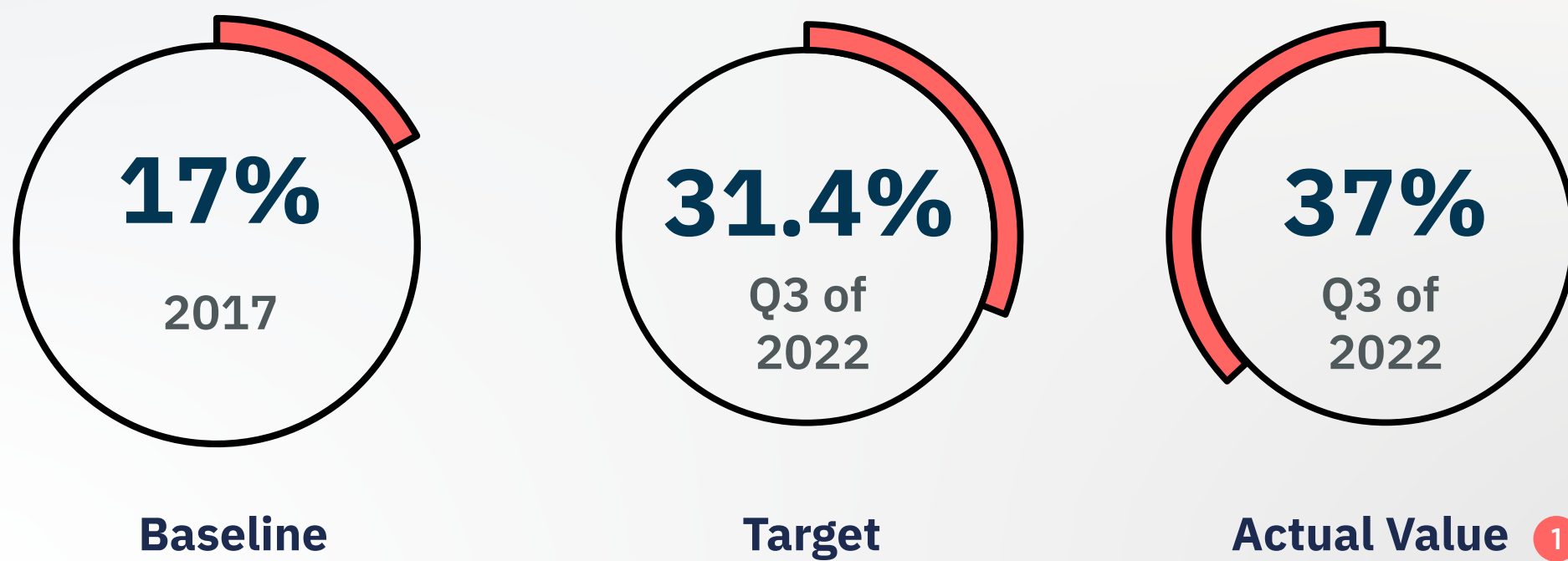
4th Theme

Labor Market Accessibility and Attractiveness

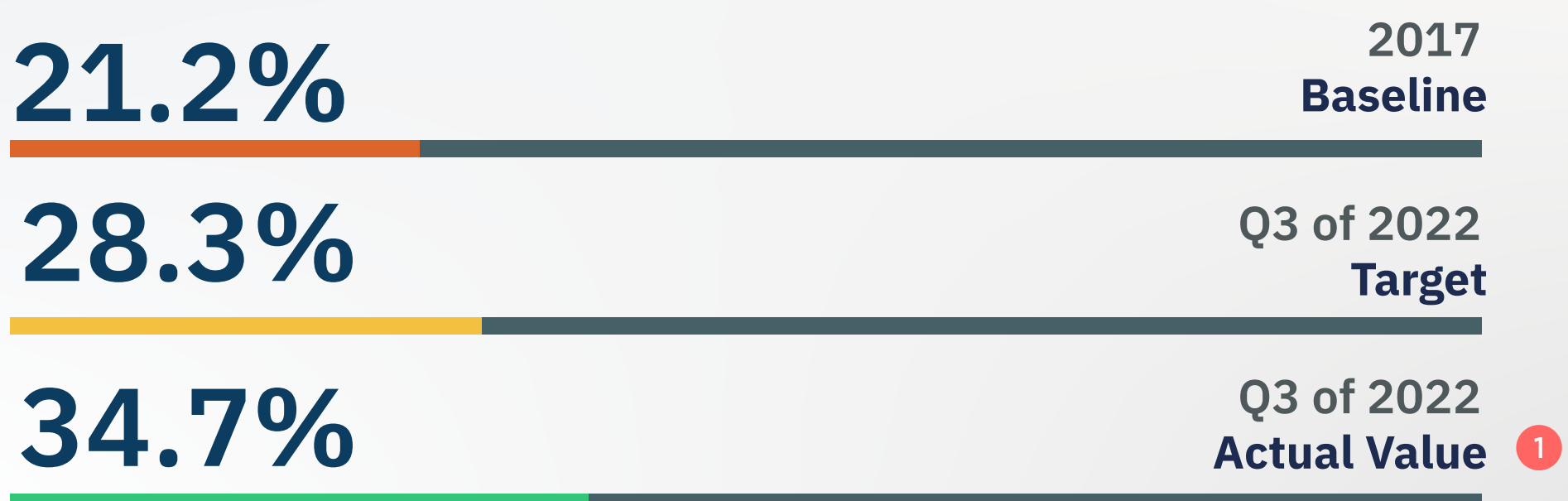
Women ratio in managerial positions (middle & senior)



Economic participation rate of Saudi females (over the age of 15)



Woman's share in the labor market (from the overall Saudi labor force)

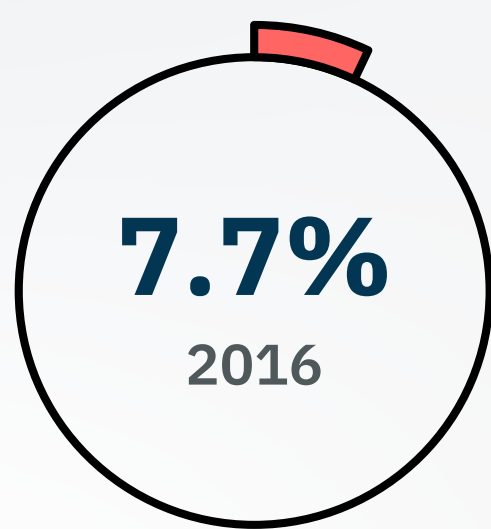


¹ Q4 2022 value is measured in Q1 2023

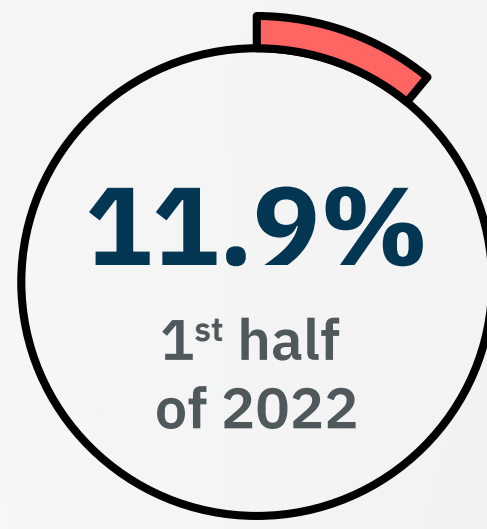
4th Theme

Labor Market Accessibility and Attractiveness

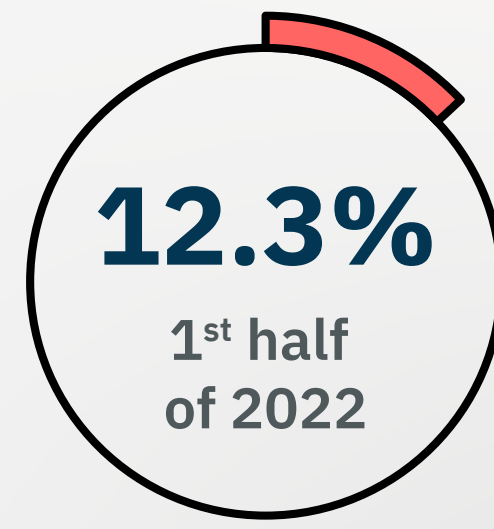
Percentage of workers among all people with disabilities who can work



Baseline



Target



Actual Value ¹

Percentage of establishments complying with occupational safety and health law

15%

2019
Baseline

65%

2022
Target

69.4%

2022
Actual Value

Compliance rate with the expatriate workers' wage protection system

50%

2017
Baseline

73.5%

Q3 of 2022
Target

86.9%

Q3 of 2022
Actual Value ²

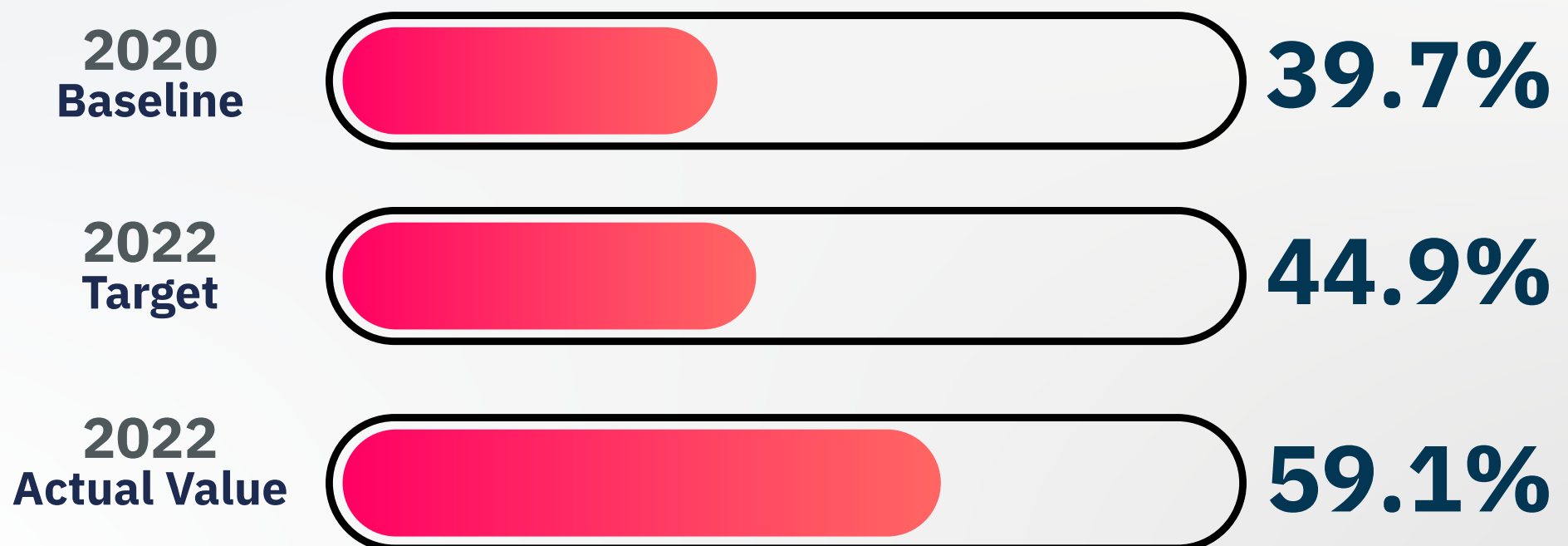
¹ 2nd half of 2022 value is measured in Q1 2023

² Q4 2022 value is measured in Q1 2023

4th Theme

Labor Market Accessibility and Attractiveness

Improvement percentage of expatriates working conditions



Kingdom's Rank in IMD World Talent Ranking



National Transformation Program's KPIs

5th Theme

Digital Transformation

Number of initial digital business models

10

2019
Baseline

100

2022
Target

112

2022
Actual Value

Number of participants in digital awareness-activities

2020
Baseline



0

2022
Target



537,000

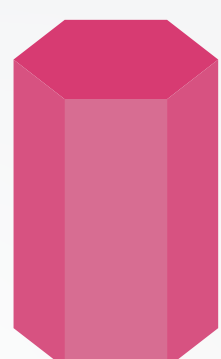
2022
Actual Value



696,514

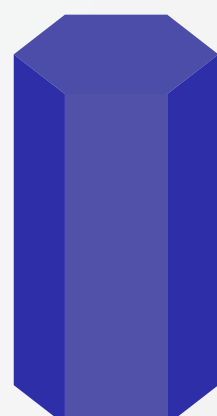
Kingdom's rank in the UN EGDI

44



2016
Baseline

38



2022
Target

31



2022
Actual Value

5th Theme

Digital Transformation

Savings resulting from digital government initiatives



Measurement of government digital transformation

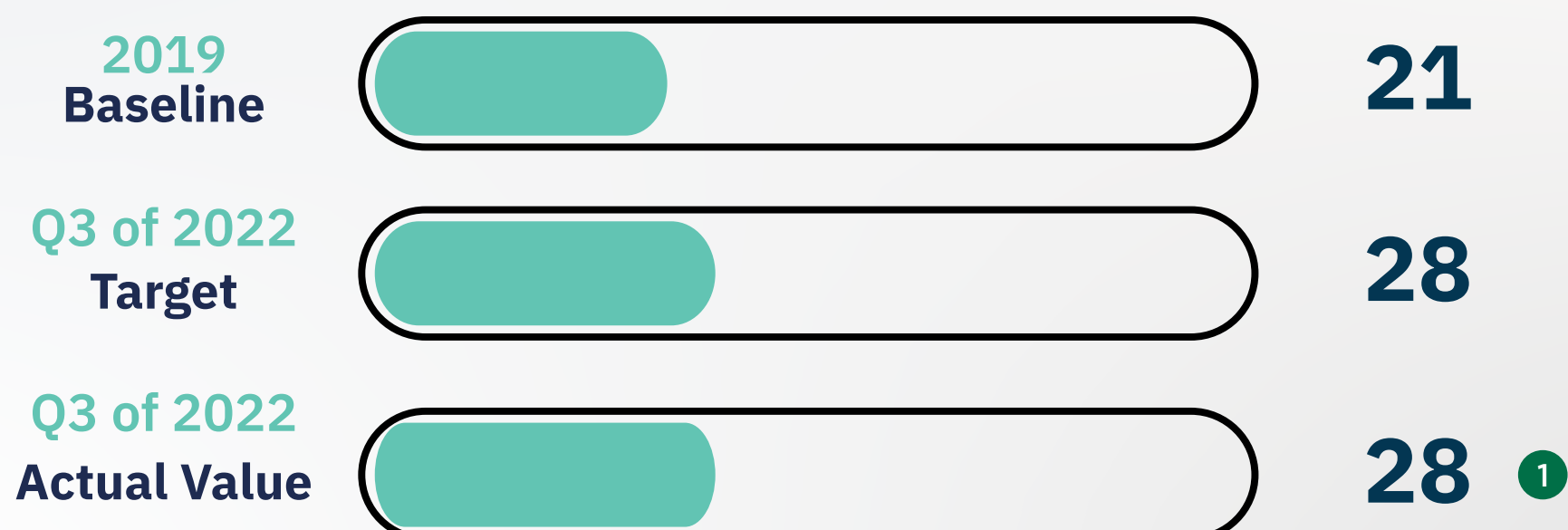


National Transformation Program's KPIs

6th Theme

Private Sector Empowerment

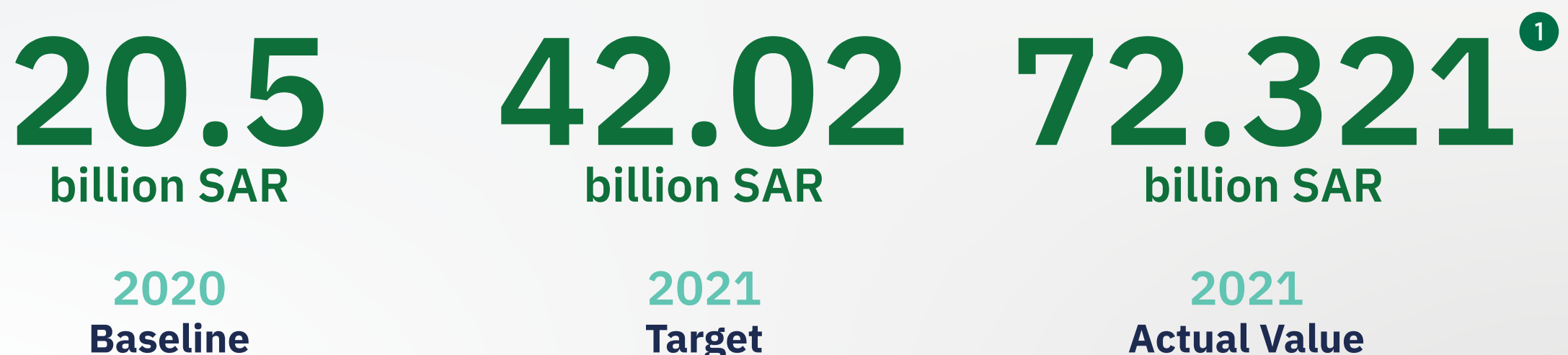
Number of the large leading companies that will be supported to consolidate their leadership globally



Percentage of promising companies progress to become leading companies regionally and globally



Foreign Direct Investment Inflows

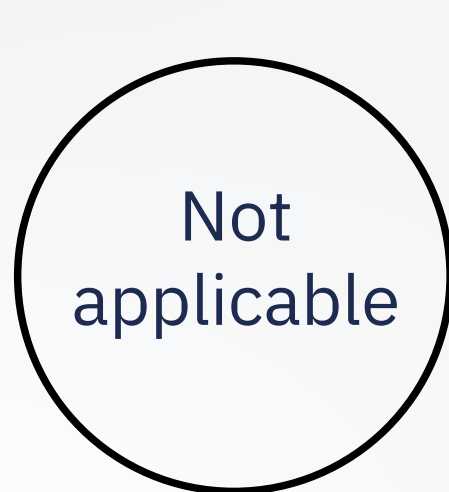


¹ 2022 value is measured in Q1 2023

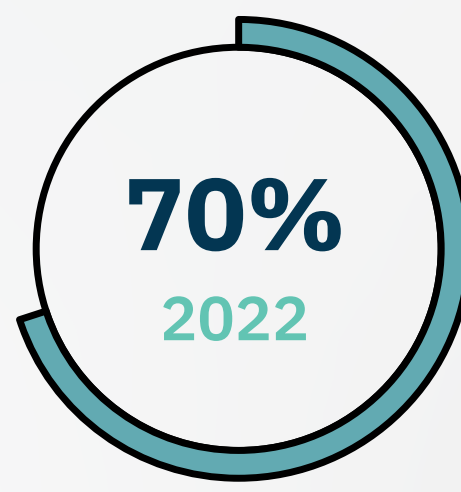
6th Theme

Private Sector Empowerment

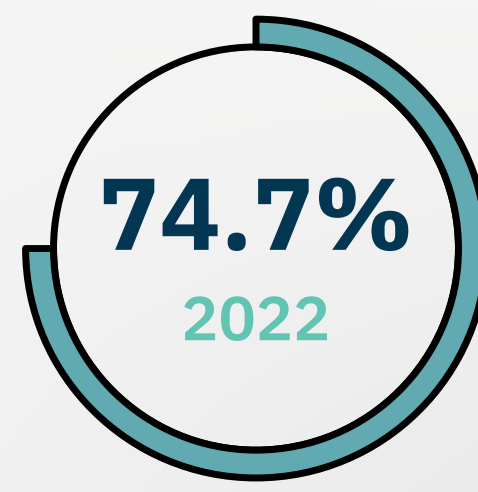
Percentage of satisfaction of the large leading companies with the support provided



Baseline

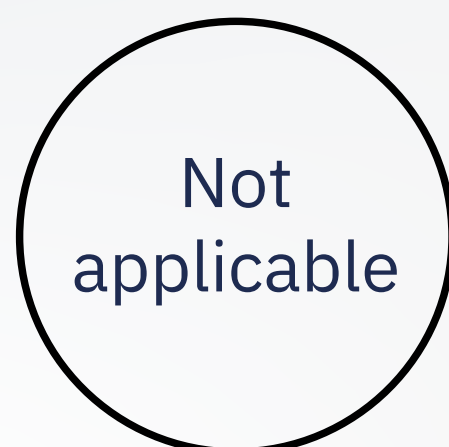


Target

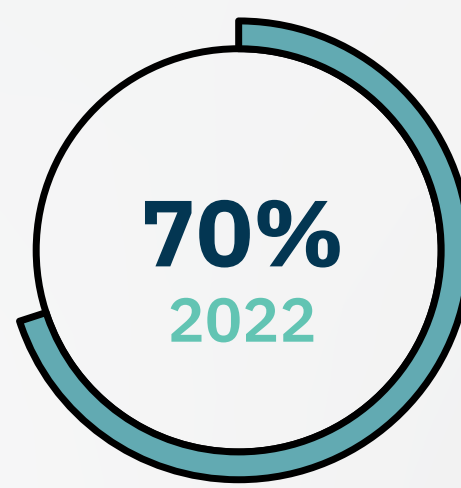


Actual Value

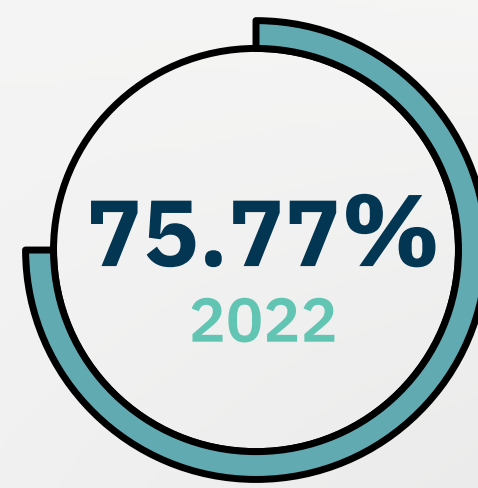
Percentage of satisfaction of the national promising companies with the support provided



Baseline



Target



Actual Value

Volume of productive families' sales supported by Social Development Bank

360
million SAR

2016
Baseline

12,450.822
million SAR

2022
Target

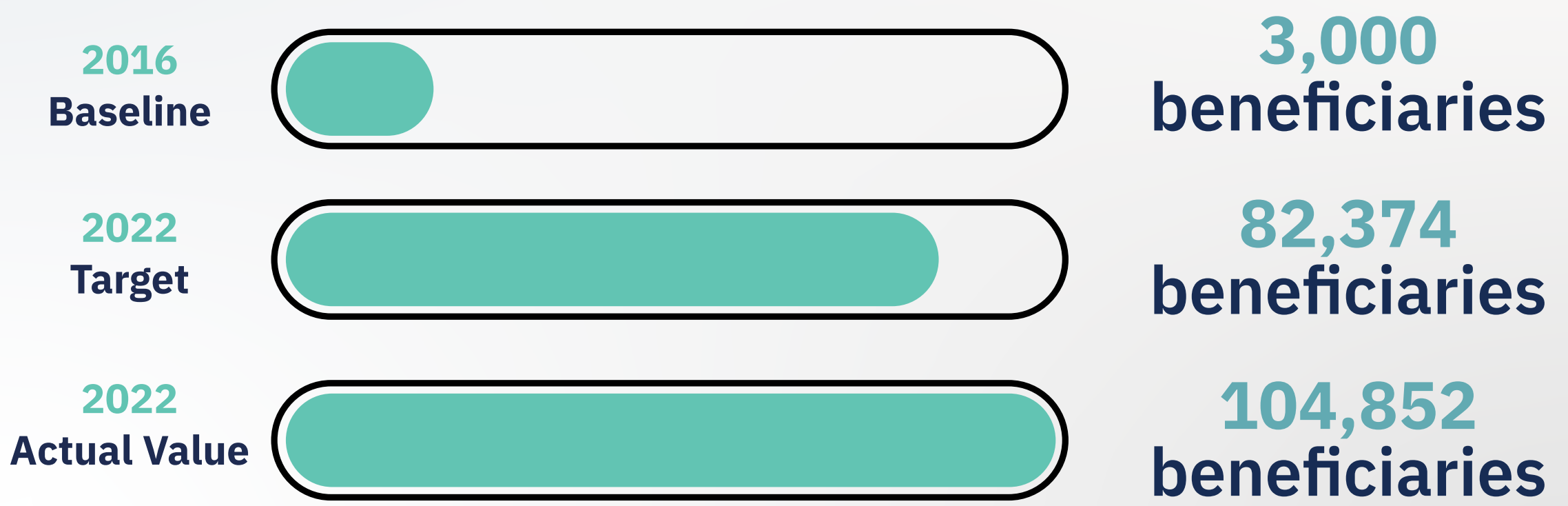
13,114.206
million SAR

2022
Actual Value

6th Theme

Private Sector Empowerment

Number of productive families benefiting from Social Development Bank's services



Transformation Champions

A Country Transformed by its Hardworking People



Closing Remarks

The Kingdom's 2030 Vision drew an ambitious roadmap for Saudi Arabia's bright future. Since the Vision set sail, the National Transformation Program's efforts have led to significant development in legislative reforms, the establishment of specialized entities, and the enablement of digital transformation in order to develop and empower the necessary infrastructure to allow the public, private, and non-profit sectors to achieve Saudi Vision 2030.

As a result, the Program succeeded in achieving many of its objectives in addition to surpassing some of them. This was made possible by working hand-in-hand with the leading and participating entities, which led to a Vision that is becoming a reality for everyone living in the Kingdom. With this, the National Transformation Program continues to march forward on its journey to achieve Saudi Vision 2030.



Disclaimer: The information contained in this report is provided as general information only. National Transformation Program is not responsible - in any way - towards any decision, action, or investment taken or will be taken based on the content of this report.




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